

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

THE CITY OF NEW YORK
RENT GUIDELINES BOARD

-----x

**VIRTUAL ZOOM
PUBLIC MEETING
OF
THE DIRECTORS**

-----x

May 27, 2020
9:30 a.m.

B e f o r e :

DAVID REISS,
CHAIR

1

2 **A P P E A R A N C E S:**3 **Board of Directors:**

4 David Reiss

5 Cecilia Joza

6 Alex Schwartz

7 Christian Gonzalez-Rivera

8 Christina DeRose

9 Patti Stone

10 Leah Goodridge

11

12 **S T A F F:**

13 Andrew McLaughlin

14 Executive Director

15 Brian Hoberman

16 Research Director

17 Danielle Burger

18 Deputy Research Director

19 Charmaine Superville

20 Office Manager

21

22

23

24

25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

INDEX OF SPEAKERS

SPEAKER PAGE

Danielle Burger
Deputy Research Director
Rent Control Guidelines Board 7

Brian Hoberman
Research Director
Rent Control Guidelines Board 21

Lucy Joffe
Assistant Commissioner Housing Policy
for NYC Department Housing Preservation
and Development 54

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

P R O C E E D I N G S

CHAIRMAN REISS: Good morning.

I'm David Reiss, Chair of the New York City Rent Guidelines Board.

And I'd like to welcome you to this virtual meeting of the board.

This is the fifth meeting in a series of public meetings and hearings to determine the renewal lease adjustments for rent stabilized housing units in New York City with leases commencing or being renewed on or after October 1st, 2020 and on or before September 30th, 2021.

I will now take roll call. Please respond if present.

Christina DeRose.

MS. DE ROSE: Present.

CHAIRMAN REISS: Sheila Garcia.

(No response.)

CHAIRMAN REISS: Not present.

Christian Gonzalez-Rivera.

MR. GONZALEZ-RIVERA: Present.

CHAIRMAN REISS: Leah Goodridge.

MS. GOODRIDGE: Present.

CHAIRMAN REISS: Cecilia Joza.

1

2

MS. JOZA: Present.

3

CHAIRMAN REISS: Alex Schwartz.

4

MR. SCHWARTZ: Present.

5

CHAIRMAN REISS: Patti Stone.

6

MS. STONE: Present.

7

CHAIRMAN REISS: Scott Walsh.

8

MR. WALSH: Present.

9

CHAIRMAN REISS: David Reiss,

10 present.

11

The next meeting of the board will

12

be a public hearings. Two virtual public hearings

13

to comment on the proposed guidelines will be held

14

on the following dates and times:

15

Wednesday, June 10th, 2020, there

16

will be a virtual Zoom public hearing from 4:00

17

p.m. to 7:00 p.m., which the public can view the

18

meeting via YouTube feed and listen via telephone;

19

On Thursday, June 11th, 2020,

20

there will be another virtual Zoom public hearing

21

from 6:00 p.m. to 9:00 p.m. The public can view

22

this meeting via YouTube feed and can listen via

23

telephone.

24

If you want to comment on the

25

proposed role at our virtual public hearings, you

1

2 can sign up to speak.

3

4 Please note that we have a limited
5 number of slots for registration. If there's time
6 at the end of each hearing after all those who
7 registered have been heard, we will hear from other
8 attendees at each virtual hearing.

8

9 Registration to speak will begin
10 June 1st, 2020. You can register online through
11 our website, nyc.gov/rgb, by e-mail at [csuperville,](mailto:csuperville@c-s-u-p-e-r-v-i-l-l-e@nycrgb.org)
12 that's c-s-u-p-e-r-v-i-l-l-e@nycrgb.org or by
13 calling 212-669-7480 from 9:00 a.m. to 5:00 p.m.,
14 Monday through Friday.

14

15 In addition, you can now submit
16 written audio and video comments prior to the
17 hearings for the board members' review.

17

18 Instructions to submit these comments are available
19 on the board's website at nyc.gov/rgb, by e-mail at
20 ask@nycgrb.org or by calling the RGB at
21 212-669-7480.

21

22 The final vote will take place on
23 June 17th starting at 7:00 p.m.

23

24 Today, staff will present 2020
25 Housing Supplier Report and changes to the rent
26 stabilized housing stock in NYC in 2019. Both of

1

2 these reports have been posted on our website and
3 are available to the public, as well as the slides
4 from the staff presentations. Just click research,
5 on our home page to download these documents.

6 After the presentation of the RGB
7 reports, HPD Assistant Commissioner, Lucy Joffe,
8 will be making a presentation to the board members.

9 I will now introduce Danielle, who
10 will be presenting the 2020 Housing Supply Report.

11 MS. BURGER: Good morning.

12 CHAIRMAN REISS: Good morning.

13 MS. BURGER: Can you give me one
14 second to share my screen.

15 Everyone can see the screen;
16 right?

17 VOICES: Yes.

18 MS. BURGER: The Rent
19 Stabilization Law requires the Rent Guidelines
20 Board to consider the overall supply of housing
21 accommodations and overall vacancy rates.

22 Therefore, our research staff
23 produces an annual Housing Supply Report, which
24 highlights year-to-year changes in trends in the
25 supply of residential housing New York City with a

1

2 focus on:

3

Findings from the 2017 Housing

4 Vacancy Survey;

5

New construction and demolition

6 data;

7

Conversions and subdivisions;

8

Cooperative and condominium

9 activity;

10

Housing rehabilitation; and,

11

Government housing programs and

12 funding.

13

I would like to start with a

14 special note. While published in May 2020, due to

15 constraints in gathering current data, this report

16 focuses almost exclusively on data from 2019.

17 Future editions of this report will be reflect the

18 impact of the COVID-19 pandemic on housing supply.

19

The major findings of this year's

20 Housing Supply Report are:

21

26,547 building permits were

22 issued in 2019 for housing units, an increase of 27

23 percent;

24

In the first quarter of 2020,

25 permits filed by 10.8 percent; and,

1

2

3

4

5

The most recently available data from April of 2020, shows that permits fell by 75.6 percent, as compared with the same month of the prior year.

6

7

8

The number of new housing units completed in 2019, fell to 26,599, a 6.9 percent decrease over the prior year.

9

10

11

12

13

City sponsored efforts during 2019 were at or preserved 25,889 housing units to the residential stock; 61 percent of which are preservation projects. This is a decrease in total units of 24.3 percent over the prior year.

14

15

Demolitions increased 0.3 percent to 1,894 in 2019.

16

17

18

19

20

And there was a 22.6 percent increase in the number of residential units in co-op or condo plans approved in 2019, to 6,583 units, while the number of approved plans fell by 2.1 percent.

21

22

23

The number of units constructed with 421A certificates decreased by 19.6 percent, to 22,754.

24

25

The number of units newly receiving J51 abatements or exemptions decreased to

1

2 54.8 percent to 13,487.

3

4 Certificates of No Harassment
5 issued to permit SRO housing to convert to other
6 uses, rose 8.4 percent in 2019, to 90 certificates.

6

7 Illegal hotel violations rose 3.1
8 percent between April of 2019 and March of 2020, as
9 compared to the same period of the prior year with
10 a total of 3,335 violations.

10

11 In addition, 11.5 percent of all
12 rental housing is considered overcrowded; and,

12

13 The citywide vacancy rate was 3.3
14 percent in 2017.

14

15 As this pie chart illustrates,
16 about two-thirds of New York City's occupied
17 housing stock is renter occupied.

17

18 The largest share is private,
19 non-regulated rentals at 43 percent;

19

20 Followed by pre-war stabilized at
21 32 percent;

21

22 Post-war stabilized, 13 percent;

22

23 Other regulated units at 12
24 percent; and,

24

25 Rent controlled units, 1 percent.

25

Examining the number of building

1

2 permits issued annually helps to determine the
3 number of new housing planned each year.

4

5 Permit approvals for new housing
6 units in 2019, increased by 27.0 percent to 26,547,
7 following a 5.5 percent decrease in the prior year.

8

9 In 2019, permits rose in every
10 borough, rising by the most in Manhattan, which
11 rose by 53.8 percent to 5,512 units;

12

13 The Bronx saw -- also saw an
14 increase in permits, up 49.8 percent to 5,541
15 units;

16

17 While permits in Brooklyn rose
18 14.8 percent to 9,696 permits;

19

20 Permits in Queens rose by 12.2
21 percent to 5,137 units; and,

22

23 Permits rose in Staten Island by
24 9.1 percent to 661 units.

25

26 The first quarter of 2020 permits
27 decreased by 10.8 percent in comparison to the
28 number of permits issued during the first quarter
29 of 2019, including decreases in all but one
30 borough, including:

31

32 Staten Island down 70.3 percent;

33

34 Manhattan down 46.0 percent;

1

2

Brooklyn down 24.2 percent; and,

3

The Bronx down 7.9 percent;

4

But permits issued did increase in

5

Queens during the first quarter of 2020, up 21.3

6

percent.

7

Looking at the individual months

8

of the first quarter of 2020, just over two-thirds

9

of permits were issued during January, while just

10

11 percent were issued during March.

11

Recently released data from April

12

of 2020 shows a 75.6 percent decrease in permits,

13

as compared to the same month of the prior year.

14

You can see from this graph that

15

residential building permits increased 27.0 percent

16

in 2019, following a decrease in 2018.

17

While the City overall had a 27.0

18

percent increase in permits, to 26,547 citywide,

19

this map shows the number of permits by borough in

20

2019 and the change from 2018. As already noted,

21

permits rose in every borough during 2019.

22

Permit data can also be analyzed

23

more deeply by looking at the reported size of the

24

buildings receiving permits.

25

In 2019, a total of 1,394

1

2 buildings received permits.

3

4 Citywide 37.3 percent of these
buildings were single-family;

5

6

7 34.2 percent were two-family;
8.8 percent were three or
four-family structures; and,

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Citywide 37.3 percent of these

34.2 percent were two-family;

8.8 percent were three or

four-family structures; and,

19.8 percent were buildings with

five or more units.

In 2019, 94.3 percent of all

permits issued citywide were for units in five

family or greater buildings, a total of 25,033

units, with the average five-family or greater

building containing 46 units through the City as a

whole and 92 units in Manhattan, both increases

from the prior year.

As the graph on this page

illustrates, almost all building permits in

Manhattan were for the largest buildings, while

Staten Island virtually all permits were for either

one or two-family buildings.

Building size was more evenly

distributed in Queens.

Another way of measuring the level

of housing creation is to look at the number of

1

2 housing units actually completed in a given year,
3 which in 2019 decreased for the first time in seven
4 years.

5

6 In 2019 there were 26,599 new
7 housing completions citywide, a 6.9 percent
8 decrease over the prior year.

9

10 The only borough to see an
11 increase in completions was Brooklyn, that rose by
12 8.3 percent, while the other boroughs fell between
13 7.3 percent and 25.3 percent.

14

15 As you can see in this graph, the
16 number of apartment units newly receiving final
17 certification of 421A benefits in 2019 decreased,
18 following two years increase. Three-quarters of
19 these units are in Brooklyn and Queens, with units
20 decreasing in every borough but Queens, which rose
21 34 percent. The other boroughs saw the number of
22 units fall between 14 percent and 100 percent.

23

24 More than 40 percent of New York
25 City's owner-occupied housing is in the form of
26 co-ops and condos. Construction of new co-ops and
27 condos, which increased the supply of owner
28 occupied housing and the conversion of rental
29 housing to co-op or condo status, which reduces the

1

2 supply of rental housing, have to be accepted by
3 the Attorney General's office.

4

5 The number of co-op and condo
6 plans filed in 2019 with the Attorney General,
7 decreased 2.1 percent with a total of 281 plans
8 containing 6,583 residential units, a 22.6 percent
9 decrease in units.

10

11 The green bars in the graph
12 represent the proportion of suspected units that
13 are condos and the bronze bars are expected co-op
14 units.

15

16 In 2019, almost all accepted units
17 were condos.

18

19 In 2019, more than 81 percent of
20 the residential units were new construction, with
21 the greatest number of units, 43 percent in
22 Brooklyn.

23

24 This chart shows the fluctuation
25 in the number of housing units newly receiving J51
benefits since 1997. As you can see, levels
decreased 58.8 percent in 2019. Not shown here,
the decrease in the number of rental units, 27.3
percent was less than that of owner units. 68.2
percent.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

So in conclusion, the number of building permits:

Increased by 27.0 percent in 2019 to 26,547 units;

But decreased by 10.8 percent in the first quarter of 2020; and,

By 75.6 percent of April of 2020, the most recently available data;

While housing units completed decreased by 6.9 percent to 26,599 units.

In addition, 22.6 percent fewer residential units were approved for co-ops and condos.

19.6 percent fewer units were certified with 421A tax incentives;

While 54.8 percent fewer units were rehabilitated with J51 tax incentives.

There was also -- there was also an increase in both Certificates of No Harassment of 10.8 percent; and,

Illegal hotel violations of 3.1 percent; and,

Demolitions increased just slightly, rising by 0.3 percent; and,

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

The vacancy rate was 3.63 percent, less than the 5 percent legal threshold required for the continuation of rent stabilization.

Thank you.

And if you have any questions, I'll take them now.

CHAIRMAN REISS: I had just one question. I didn't pick up on this earlier, but when we look at the decreases in new housing permits, it's down overall by 10.8 percent but it's down so dramatically in Manhattan and Brooklyn, 36 percent and 24 percent, was the 21 percent increase in Queens really so massive in terms of absolute numbers that it just -- it just overwhelmed those two decreases?

MS. BURGER: I can give you the actual numbers if you want. You're talking about this first quarter?

CHAIRMAN REISS: Yeah.

MS. BURGER: Sure. Hang on one second.

So in the first quarter, Queens went from 210 permits to 2,439 units.

For instance, in Manhattan, which

1

2 went down 36 percent, it went from 1,037 units to
3 664 units.

4

CHAIRMAN REISS: Okay.

5

MS. BURGER: And Staten Island had
6 the biggest decrease but it was not much in terms
7 of the actual units.

8

CHAIRMAN REISS: Okay.

9

MS. BURGER: There was just fewer
10 there to start with.

11

CHAIRMAN REISS: Thank you.

12

MS. BURGER: Any other questions?

13

(No response.)

14

MS. BURGER: Okay.

15

Thank you very much.

16

MS. GONZALEZ: Yeah. I have a
17 quick questions. Is there any explanation as to
18 why there's been a decrease in new units certified
19 for the tax abatements?

20

MS. BURGER: Well, for 421A, the
21 basic issue is that a lot of the increase that we
22 saw in the past couple of years was mostly due to
23 an issue where buildings were getting their final
24 certifications and they were not registering as
25 rent stabilized with DHCR for the units that were

1

2 rentals.

3

4 That's a requirement of the 421A
5 program. So there was a program put in place where
6 they would lose their certification and their tax
7 benefits if they did not register with DHCR. So
8 that process in the past few years has been the
9 main increase in why the rental units have gone up.
10 And what you're seeing now is not necessarily a
11 decrease in actual new units being certified. I
12 don't have the exact numbers but there very well
13 could have been an increase in the actual new units
14 being certified.

14

15 But the -- the decrease is because
16 more units are catching up with DHCR.

16

MR. GONZALEZ-RIVERA: All right.

17

Thank you, Donna.

18

MS. BURGER: Any other questions?

19

MR. SCHWARTZ: A quick question.

20

21 So the decrease in completions in 2019, does that
22 just reflect the decrease in permits the previous
23 year?

23

24 MS. BURGER: It's more like a few
25 years. There's a lag time of at least a few years
between that and the process of coming up with the

1

2 number of completions, which is done by City
3 Planning, it's not an exact science. They go
4 through Certificates of Occupancy and not every
5 building has every unit that comes on line in the
6 same year.

7 So sometimes you might have a
8 building that has a lot of units but they're not
9 all ready for occupancy and it doesn't match up
10 exactly with the permits for many reasons. But it
11 would usually be at least three years between the
12 permit and the completion, depending on the size of
13 the building.

14 MR. SCHWARTZ: Thank you.

15 MS. BURGER: Any other questions?

16 (No response.)

17 MS. BURGER: Thank you very much.

18 CHAIRMAN REISS: Oh, so, Andrew,
19 should we move on to the next report?

20 MR. MC LAUGHLIN: Yeah, I believe
21 so. I mean, if there aren't any more questions
22 about housing supply, certainly.

23 MR. HOBBERMAN: Okay. I guess I'm
24 up next. I'm going to do the presentation. I'll
25 bring it up -- for the screen to share.

1

2

3

Can everyone see that presentation
slide?

4

CHAIRMAN REISS: Yes.

5

MR. HOBERMAN: Okay. Great.

6

Good morning.

7

8

9

I'll present the changes to the
rent stabilized housing stock in New York City in
2019 report.

10

11

12

13

14

15

16

17

18

19

Rent regulation has been a fixture
in New York City's housing market for over 75
years, although laws that govern rent regulated
housing has been substantially changed and modified
over time, including most recently with passage of
the Housing Stability and Rent Tenant Protection
Act in 2019, which went into effect last June.

It eliminated some of the ways
that apartments could be deregulated, among other
changes.

20

21

22

23

24

25

In addition to legislative
changes, the existing laws allow for dynamic
changes in the regulatory status of the unit or the
significant portion of the rent regulated housing
stock in any given year units enter, exit or change
status within the regulatory system.

1
2 This report is our annual update
3 of changes to the rent stabilized housing stock in
4 New York City. These totals do not represent every
5 unit that has been added or subtracted from the
6 stabilized stock but rather those that have been
7 recorded or registered by various City and State
8 agencies. Therefore, they represent a floor, or
9 minimum cap of the actual number of newly regulated
10 and deregulated units in each years.

11 Since newly constructed or
12 substantially rehabilitated units are exempt from
13 rent regulation, increases to the regulated housing
14 stock are often the results of others places these
15 new units under stabilization in an exchange for
16 tax benefits.

17 Events that lead to the addition
18 of stabilized units include the following:

19 Section 421A, tax exemption
20 program;

21 The J51 property tax exemption and
22 abatement program;

23 Articles 11, 14 and 15 of the
24 Private Housing Finance Law, PHFL programs;

25 Mitchell Lama buyouts;

1

2

Lofts converted to stabilized

3

units;

4

Rent controlled apartments

5

converted to rent stabilization, as well as other

6

forms of additions.

7

Tax exemption and abatement

8

programs have a significant impact on the inventory

9

of rent stabilized housing, apartments newly

10

created with the aid of these programs plus

11

typically remain rent stabilized for the duration

12

of their benefits.

13

In 2019, an estimated total of

14

5,723 units were added to the rent stabilized stock

15

through the 42A program. That was 39 percent fewer

16

than in the prior year. The largest number of

17

these units were in:

18

Brooklyn, at 64 percent;

19

Followed by Manhattan with 22

20

percent;

21

Queens with 10 percent;

22

The Bronx 5 percent; and,

23

Staten Island had fewer than one

24

percent.

25

According to HCR, the median legal

1

2 rent of all currently registered rent stabilized
3 apartments receiving 421A tax abatements in 2019
4 was \$3,411, a 2 percent increase over the prior
5 year.

6

In 2019, 196 units were added to
7 the stabilized stock through the J51 program. That
8 was a 37 percent decline from the prior year.

9

Other additions to the stabilized
10 stock in 2019 include:

11

353 Mitchell Lama rental units,
12 which became rent stabilized, compared to none in
13 2018;

14

Lofts converted to stabilized
15 status, added 22 units, down from 43 the prior
16 year;

17

361 units were decontrolled and
18 became rent stabilized, including 19, up from 141
19 in the prior year; and,

20

Additions to the stabilized stock
21 for tax exempt programs under Articles 11, 14 and
22 15 of the Private Finance Housing Law, added a
23 total of 2,164 units, 14 percent more than the
24 prior year.

25

Among these tax incentive

1

2 programs, the largest number of units were in:

3 Manhattan with a full half of
4 them, 50 percent;

5 Followed by the Bronx with 47
6 percent; and,

7 Brooklyn with 4 percent.

8 So there were none in Queens or
9 Staten Island.

10 So summing up all the additions,
11 there were 8,819 units added to the stabilized
12 housing stock in 2019. That was 26 percent fewer
13 than in the prior year. Of these initially
14 registered rent stabilized apartments, the median
15 legal registered rent was \$4,798. That was 60
16 percent higher than in the prior year.

17 CHAIRMAN REISS: Can I ask you a
18 question about that last slide?

19 MR. HOBERMAN: Sure.

20 CHAIRMAN REISS: So if the median
21 is at \$4,800, how many would we put into like the
22 affordable category, at about less than \$1,500?
23 Like do we know how many were -- what percentage
24 were kind of in that \$1,500 to \$2,000 rent?

25 MR. HOBERMAN: We don't have that.

1

2 We just have the median figure. We get this from
3 DHCR. They just give that. I'm not sure if they
4 can analyze it that much. I mean, typically they
5 can't from similar requests in the past -- so.

6 CHAIRMAN REISS: Okay.

7 Thank you.

8 MR. MC LAUGHLIN: David, remember
9 these are 421A units.

10 CHAIRMAN REISS: Yes.

11 MR. MC LAUGHLIN: And they tend
12 to be close to market anyway.

13 CHAIRMAN REISS: So we did kind
14 of assume then that almost all these units are --
15 are market.

16 MR. MC LAUGHLIN: Yeah. The 421A.
17 The other ones that come on line would have -- no,
18 actually these 421A, Brian, or all units?

19 MR. HOBERMAN: These are all
20 units in --

21 MR. MC LAUGHLIN: I'm sorry.
22 Yeah. I'm sorry. I misspoke.

23 MR. SCHWARTZ: 421A would have set
24 asides, you know, for at least some of their
25 buildings.

1

2 MR. MC LAUGHLIN: Yeah, kind of.

3 MS. STONE: I was just going to
4 say that in the 421A, almost all the new one cap do
5 have a certain percentage of, you know, below
6 market affordable units.

7 MS. BURGER: It should be about 20
8 percent of the 421A.

9 CHAIRMAN REISS: Danielle, you're
10 saying that that's 20 percent of the below market?

11 MS. BURGER: It should be about 20
12 percent below market. But I guess it depends, you
13 know, sometimes they market it to different people.
14 There's different affordable ranges. Some of them
15 that are "affordable" they might be marketed to
16 people making 130 percent of the median area
17 income.

18 So there's a range. There's some
19 that are probably \$800 a month and some that are
20 affordable that are \$2,000 a month and then the
21 rest of them you're getting the, you know, the
22 market rate.

23 CHAIRMAN REISS: Okay.

24 Thank you.

25 MR. HOBERMAN: Okay. I'll

1

2 continue then. If there are any more questions,
3 we'll have time at the end as well.

4

I'll move on to subtractions now
5 for rent stabilization.

6

The regulation of stabilized units
7 occur because of statutory requirements or because
8 of physical changes to the residential dwellings.

9

Events that have led to the
10 removal of stabilized units include:

11

High rent, high income

12

deregulation;

13

High rate vacancy deregulation;

14

Co-op and condo conversions;

15

Expiration of 421A and J51

16

benefits;

17

Substantial rehabilitation;

18

Conversion to commercial or

19

professional status;

20

As well as other losses to the

21

housing stock such as:

22

Demolitions;

23

Condemnations; and,

24

Apartment mergers.

25

The passage of the Housing

1

2 Stability and Tenant Protection Act of 2019, which
3 went into effect last June, occupied apartments may
4 no longer be deregulated. However, prior to that
5 date, one type of deregulation that was allowed was
6 high rent, high income deregulation.

7

8 Last year, it resulted in 160
9 apartments removed from rent regulation, 47 percent
10 more than in the prior year.

11

12 Of these units, almost half, 49
13 percent were in Manhattan;

14

15 39 percent were in Brooklyn;

16

17 10 percent in Queens;

18

19 2 percent in the Bronx; and,

20

21 There were none on Staten Island.

22

23 This graph shows the number of
24 units each year that left the stabilized housing
25 stock due high rent, high income deregulation since
1994 when it was first permitted.

26

27 Over this period at least 6,650
28 units have been removed due to this type of
29 deregulation.

30

31 The largest number of subtractions
32 from the stabilized housing stock were due to high
33 rent vacancy deregulation, which was also abolished

1

2 with passage of the new rent laws last June.

3

4 7,878 units were deregulated in
5 2019 due to high rent vacancy deregulation, which
6 was a 70 percent increase from the prior year. Of
7 these units:

8

9 61 percent were in Manhattan;

10

11 21 percent in Brooklyn;

12

13 14 percent in Queens;

14

15 4 percent in the Bronx; and,

16

17 1 percent on Staten Island.

18

19 Now this graph shows the minimum
20 number of units that have left the stabilized stock
21 over the past 26 years since State law first
22 permitted deregulation of vacant units with high
23 rents in 1994. It illustrates the increase that
24 occurred in most years through 2009, the year the
25 largest number of units left stabilization due to
high rent vacancy deregulation.

26

27 Since that peak, the number of
28 deregulations have fluctuated a good deal.

29

30 Collectively, at least 168,170 units were
31 registered with DHCR as being deregulated due to
32 high rent vacancy deregulation since 1994.

33

34 Apartments left stabilization for

1

2 other reasons.

3

4 Co-op condo status conversions,
5 which include both newly converted units, as well a
6 stabilized tenants vacating apartments in
7 previously converted buildings, total 600 units, 24
8 percent fewer than the prior year.

8

9 Expiration of 421A benefits
10 resulted in a total of 892 units removed since
11 stabilization, 12 percent fewer than the prior
12 year.

12

13 The expiration of J51 benefits
14 resulted in a total of 423 units removed, 13
15 percent more than the prior year.

15

16 260 units were removed from
17 stabilized through substantial rehabilitation, 24
18 percent more than the prior year.

18

19 12 units were converted to
20 non-residential use, compared to 7 the prior year;
21 and,

21

22 In the largest category on this
23 page, other losses to the stabilized housing stock,
24 such as merger, preexisting units or demolition
25 resulted in 1,083 additional units leaving the
26 stabilized housing stock, 212 percent more than in

1
2 the prior year.

3 So summing up all the
4 subtractions, at least 11,263 units left
5 stabilization in 2019, 51 percent more than in the
6 prior year. By borough:

7 62 percent of all units leaving
8 stabilization were in Manhattan;

9 Next was Brooklyn with 21 percent;
10 Followed by Queens at 12 percent;
11 Bronx 4 percent; and,

12 Staten Island representing fewer
13 than one percent of the units removed from
14 stabilization last year.

15 This table shows the total number
16 of additions and subtractions from all the programs
17 in 2019. It includes the:

18 8,819 additions to the stabilized
19 stock; and,

20 The 11,263 units removed from
21 stabilization.

22 The difference between the two
23 results in an estimated net decrease of stabilized
24 housing stock of 22,444 units last year.

25 And like I said, there were at

1

2 least 2,444 units removed and some way you should
3 factor in the additions last year. Most additions
4 to the stabilized stock were the result of the 421A
5 tax exempt program, representing almost two-third,
6 65 percent of the additions.

7 Meanwhile, high rent vacancy
8 deregulation was the largest source of measured
9 subtractions from the stabilized housing stock
10 accounting for 70 percent of the total number of
11 subtractions.

12 This graph shows the estimated
13 annual change in the total number of stabilized
14 units since 2003 when the RGB first examined this
15 data in an annual report.

16 Since 2003, except for two years,
17 net losses have occurred each year with as many as
18 15,465 units lost in 2009.

19 So summing up the changes since
20 1994, the RGB has counted 164,377 additions to the
21 statewide stock and at least 309,689 apartments
22 removed from the statewide stock, resulting in New
23 York City experiencing a cumulative net loss of at
24 least 145,312 stabilized housing units over the
25 last 26 years.

1

2

And thank you.

3

4

And I'll take any additional questions you may have.

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. MC LAUGHLIN: Yeah. I just wanted to chime in a little bit. You know, sometimes I get questions about how many units we impact with our special guideline that we do every year by the units that are going from rent control to rent stabilization. So this report helps us to track those.

So just to put them in perspective, about 361 units went from rent control to rent stabilization last year. So that is the total number of units that -- that guideline would -- would impact. So I do get that question on occasion. So we update that number.

So deregulation is not possible any more for rent control units, I would imagine that number would start to tick up but there is only about 20,000 rent controlled units left in the City -- so.

MS. JOZA: Andrew, can you explain a little bit more on the what -- what causes the unit that's rent controlled to be deregulated and

1

2 to become rent stabilized? Is it various issues,
3 higher rates on vacancies and all of that? How
4 does that work? Can you explain a little bit more
5 about that?

6 MR. MC LAUGHLIN: Yes. It's
7 pretty simple. The -- when a unit that's rent
8 controlled becomes vacant and it goes into rent
9 stabilization, back when rent stabilization first
10 started in 1969, most units were rent controlled.
11 I think there was about a million rent controlled
12 units or so. And when those rent control units
13 became vacant, they would go under rent
14 stabilization.

15 So there was a lot of turnover in
16 1980, in part, a majority of rent control units had
17 become rent stabilized. So there was still --
18 there was still part of the law that allows for
19 that. So when a unit becomes rent -- when rent
20 controlled becomes -- the unit becomes vacant, it
21 goes into rent stabilization. A part of that is
22 the special guideline that there's -- we're
23 required to do. But there are other ways owners
24 can establish that initial rent.

25 I know particularly in one way is

1

2 they can look at comparable rents in the unit that
3 are in the same line. So you may have a unit
4 that's, you know, 2A, 3A, 4A, so each floor they
5 would have the same type of unit and they could
6 take an average of those rents and that could be
7 the initial rent.

8 So there are other ways that
9 the -- the new rent could be calculated beyond our
10 special guideline -- so.

11 MS. JOZA: Thank you.

12 MS. GOODRIDGE: I have a question
13 that's been submitted to me by a tenant who's
14 watching. They would like clarification of the
15 number of units the DHCR reports as lost but this
16 includes only those units that landlords
17 voluntarily report as deregulated. You know, it
18 just ended in June 2019 but they wanted that to be
19 clarified.

20 And -- and to make a point that no
21 one knows how many units were actually illegally
22 deregulated and not registered with ORA but we know
23 that it was allowed.

24 MS. STONE: I object to that, you
25 know, that a lot of apartments were illegally

1

2 deregulated. That's -- that's an outrageous
3 statement. I'm sorry. There's no fact behind
4 that.

5 MS. GOODRIDGE: Part of the
6 purpose of the rent laws was to provide protection
7 because there have been rampant abuses for decades.
8 And that was the entire purpose of the new rent
9 reform laws. And if there weren't rent abuses,
10 then we would likely have not have had that.

11 The other thing is that, you know,
12 we often have had these conversations about, you
13 know, sort of like quid pro quo. We, you know,
14 only because we have the new rent reform laws and
15 that's why we need X, Y and Z to protect
16 homeowners, small landlords. But I think that some
17 of the data that we just saw is -- is even more
18 reason why we shouldn't use that analysis.

19 You know, like we just heard,
20 since the 1990s that over 300,000 stabilized units
21 have been removed. We can't get those back. So
22 that's something that I really want to underscore.

23 And secondly, this is, you know,
24 we're talking about two different things. It's the
25 physical availability of housing. So whether it's

1

2 actually physically available because we can't get
3 those units back.

4

And then, secondly, even if some
5 housing is available, is it affordable? So there's
6 so many different angles here.

7

So to respond, and I don't want to
8 get into a back -- well, it's fine if we get into a
9 back and forth but the point is, yes, there have
10 been rampant abuses, which I will state again, and
11 that has been the purpose of the rent reform laws
12 to curtail a lot of those abuses.

13

And the self reporting is, again,
14 only something -- we can only have the numbers
15 because of the people who report. We don't know
16 how many units were deregulated that were not
17 reported. And me as a tenant attorney, we see
18 things all of the time in court where we have to
19 represent tenants that we see these things going
20 on.

21

So it does happen behind the
22 scenes. It has been rampant. I can't speak on it
23 because we represent these people. And I can't
24 speak on it because that was the purpose of the
25 rent reform law.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

CHAIRMAN REISS: Andrew, can I just ask a clarifying question about this debate? Do we -- what is sort of our baseline year of rent stabilization and do we see any drop off in the number of registered units that are not explained by the data that Brian just went over?

MR. MC LAUGHLIN: Well, let me go back to the first part from the original question.

I think the point that was made is that -- or the intent of the question was, does this report capture every unit that's been destabilized? And it doesn't. There was a time that owners were not required to register that unit, even if it had become deregulated.

So that's why we use -- we always call it a floor of units that have been deregulated. So there was a time that they didn't have to do that. And I believe the change finally was -- was it 2000 or 2003 when they -- maybe it was even later than that.

MR. HOBERMAN: It was 2000 -- I'll recheck. I forgot.

MR. MC LAUGHLIN: Yeah. So Brian's checking that.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

So I think what it's referring, it doesn't mean that the unit was necessarily deregulated illegally. It was simply not registered. There could be some units that are deregulated illegally as well, but we're not going to capture those either way.

(Overlapping conversation.)

MS. GOODRIDGE: Do you know how many --

CHAIRMAN REISS: Andrew,

MS. GOODRIDGE: -- people are doing -- how many tenants file a fair market rent appeal every year? Or maybe that's something we can ask DHCR later.

MR. MC LAUGHLIN: I believe it's something that we asked them in their questions. I think they can provide that information. But I'm not sure to fair market rent appeal. I'd have to go back to the questions.

MS. GOODRIDGE: But, yeah, that's also --

MR. MC LAUGHLIN: I know they do overcharges in rent, which is different than a fair market rent appeal.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MS. GOODRIDGE: Right. If we're talking about, you know, deregulation whether it's legal or illegal, that comes into play and very few tenants even know about filing that.

So, again, you know, the numbers that we have are what has -- so the reports are based on what is self reported to these City agencies. But the point that I'm making is that if it is based on self reporting, we don't know what -- what the actual numbers may be. Right.

And that's not the fault of the City agencies. That's not the fault of the people who are preparing the reports. The point being made is that they can only go off of the information provided to them. But if the information provided to them is just based off the self reporting and, number one, not everyone may report and number two, not all tenants will file a fair market rent appeal. So we don't -- we can't capture everything.

CHAIRMAN REISS: Andrew, along those lines, so let me try to ask the question. I'm not sure if this is clear. But like if we knew that there was like 1.5 million units of rent

1

2 stabilized units in 1974. I just made up that
3 number.

4

And then Brian's analysis reveals
5 that, you know, whatever, 400,000 were removed from
6 the rent regulated stock, is there like an unknown,
7 an unknown tranche of rent stabilized apartments
8 that have just disappeared that we don't know about
9 or we don't even have that original number that we
10 could use as a baseline?

11

MR. MC LAUGHLIN: Well, it's tough
12 because it's self reported. It's owner reported.
13 So if the owner -- there's a percentage of units
14 that are not -- and I don't know what this number
15 is, that owners should be registering their units
16 but they're not for whatever reason. So it's hard
17 to get to that number.

18

So say the HBS says there's a
19 million, there's 960,000 units registered that are
20 stabilized. They count that.

21

DHCR has a number of 870,000 or
22 890,000 units that are registered each year. Which
23 portion of those either have been lost or are just
24 not reported. And part of -- the number of units
25 have been going up recently because 421A that

1

2 was -- 421A units were not being registered when
3 they should have been registered. So there's been
4 a close in that gap between what -- what the
5 official count through the HBS versus what's
6 actually registered.

7 So it's hard to say. But there's
8 probably a certain number of those units that have
9 probably been lost but I can't quantify that --
10 that number. But there's always been a difference
11 between the number of units registered versus the
12 HBS number.

13 CHAIRMAN REISS: But why do we
14 trust the HBS number? What is that the reliable
15 number?

16 MR. MC LAUGHLIN: Well, I think
17 they do a lot. It's not simply when they do the
18 HBS methodology for counting units, they try to
19 count every unit, not simply by asking on the
20 survey but they actually go out and they try to
21 figure out what those units are. They do a count,
22 a pretty thorough count of what those units are.

23 But they just don't use owner
24 registration, they use all different types of data
25 to try to get to those -- to that number.

1

2

3

4

So there's a difference. And that's not replying, you know, relying on owner reported registration.

5

6

7

8

CHAIRMAN REISS: Patti, can I just ask you, do you have any sense of that difference in the two numbers between the HBS and the HCR data? Or is that something you've ever looked at?

9

10

11

12

13

14

15

MS. STONE: It's not something I've ever looked at. I just think that there's many small owners that probably never understood what they were supposed to do or whatever and they still treat their tenants as stabilized and they still probably give them increases but they may not understand what they're required to do.

16

17

18

So they believe --

MS. GOODRIDGE: So it's not an outrageous statement overall.

19

20

21

22

MS. STONE: It is an outrageous statement that apartments are illegally deregulated. And I'm not saying that there aren't some but --

23

24

25

MS. GOODRIDGE: But you just said that some landlords do it and they didn't -- but they don't mean to.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MS. STONE: Okay. I don't use the characterization that you're using saying that there's, you know, a tremendous amount of illegal deregulated apartments because for the most part, just as you represent the tenants, I represent owners and my clients all deregulate apartments properly. They do the renovations. They have all the documents and they do it properly.

So I don't know what buildings you are referring to but those are not certainly buildings that I've been associated with.

MR. MC LAUGHLIN: So just to -- I mean, HCR provides the most current numbers for 2018 was 885,000 registrations filed by owners. And, again, I believe the HBS is about 960,000 units. So --

MR. WALSH: Andrew, Andrew, I have a quick question.

Haven't we talked about in previous years that -- that when properties sell, some times there a delay and someone doing the registration and that was thought to be one of the reasons in the gap?

MR. MC LAUGHLIN: It could be. I

1

2 think some, you know, I don't want to speculate. I
3 mean, there are different factors that go into why
4 an owner wouldn't register or it wouldn't come up.
5 But they can go back and register those units.

6 HCR will tell us the number every
7 year and then it's updated the next year. Because
8 they -- you can continue to file with the units.

9 There was a big lag in the 421
10 registrations, 421A registrations. So that's
11 closed the gap.

12 So -- but there is a difference
13 between the two numbers. I think it's a little bit
14 of everything we're talking about why there is a
15 difference.

16 MR. WALSH: But do they continue
17 to update for many, many years?

18 MR. MC LAUGHLIN: You can go back
19 as far as I know.

20 MR. WALSH: Can you -- five years
21 later?

22 MR. MC LAUGHLIN: But I think you
23 can go back and register those units for that
24 particular year. I don't know if there's a
25 restriction in time to do that. Do you, Brian?

1

2

MR. HOBERMAN: Yeah, you

3

certainly can. I mean, you know, there have been

4

reports in the past of people doing that.

5

Also, your request earlier about

6

when it was -- Andrew, you were wondering about

7

when owners were required to file high rent vacancy

8

deregulations. It wasn't until 2014.

9

MR. MC LAUGHLIN: '14.

10

MR. HOBERMAN: Until then all the

11

numbers represent, you know, it wasn't required --

12

so.

13

CHAIRMAN REISS: Do we know what

14

the high point, the most reliable number is for the

15

high point in the number of rent stabilized units

16

in the City? Like what year and what number of

17

units it was? Do we know that information?

18

MR. MC LAUGHLIN: We'd have to go

19

back and find that.

20

CHAIRMAN REISS: Okay. It's not

21

that important.

22

MR. MC LAUGHLIN: Yeah. I don't

23

know. Maybe it was -- yeah, I don't even want to

24

speculate. It was certainly over a million. Maybe

25

it was 1.2 million or 1.3 million at some point.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

MR. HOBERMAN: But those are going to shift. I mean when rent rolls -- when rent stabilization started there were more rent control units, a lot were rent control units -- so.

MR. MS LAUGHLIN: Right. And they switched to stabilization. But the first, we have to go back into HBS' -- and for some reason, 1.2 sticks out in my mind but please don't take that as fact. I want to go back and see if I can -- if I can find that number.

CHAIRMAN REISS: It would be interesting to know what the -- the most reliable high point number of rent stabilized throughout.

But Brian makes a good point. It's like, I guess you want to know rent stabilized, I guess you want to know rent regulated and then rent stabilized as a subset of that. If that's not too hard to figure out.

MS. BURGER: But we can't really do this until we back in the office because --

CHAIRMAN REISS: No, no. This is not urgent.

MR. MC LAUGHLIN: Yeah, it would be --

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

CHAIRMAN REISS: Yeah, it would be -- yeah, this is not urgent at all. I think it's for a longer term conversation.

MS. GOODRIDGE: Yeah, and I think, you know, it is -- thank you all for like the reports and for all the information.

It's definitely important as an overall picture because, again, when we're talking about, you know, this board, as a member of rent regulated units that we're covering, it is important to understand that we are dealing with a lot less units, right. And so we're not, you know, the same units that were available in the 1990s are much less than are available today.

And so, you know, granted the new rent reforms do curtail like high income and high vacancy decontrol. But the point is, a lot of people -- if we're dealing with hundreds of thousands of less units, we also need to make sure that those units are still affordable and within the grasp of people to afford them.

Because there's, you know -- it's not like these units are going to stay in the system forever as we saw.

1

2

3

4

5

So that's the point, you know, I was trying to make earlier that I think if, you know, merits some reflection here if we're making decisions.

6

7

8

CHAIRMAN REISS: Any other comments -- on this report, on the changes report?

9

10

11

12

13

14

MS. STONE: I just have one comment.

I think it's important to note that 421A buildings are built with the intention of tenants being stabilized only for a specific period time during the time period that they're receiving tax benefits.

15

16

17

18

19

20

21

22

So putting aside the affordable units which remain rent stabilized after the building, you know, after the building tax benefits expire, when people hear of all these numbers of units leaving rent stabilization, many of those are now in buildings that were 421As that were always meant to leave rent stabilization when the benefit expired.

23

24

25

So I just want to clear that up for the newer people on the board so that they have some understanding.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

CHAIRMAN REISS: So, Patti, I'm just looking at -- Brian, I am looking at your slide, the summary table of additions and subtractions. So I just want to make sure I understand. So Patti's effectively talking about 421 expiration of a loss of 892 units and J51 expiration, a loss of 423 units.

Patti, right, that's the one you're saying kind of are expected to leave the supply.

MS. STONE: Absolutely. And that's -- that's the way the system was built for those particular units.

CHAIRMAN REISS: Yeah.

MS. DE ROSE: I just want to clarify, I think we have --

MS. GOODRIDGE: I'm sorry. I'll go after Christina.

MS. DE ROSE: Yeah, I have just a question with the 421A rent stabilized apartments, are those -- do they come with -- are those the same apartments that come with -- are those the same apartments that have like the, you know, the kind of types of income with the AMIs or is that

1

2 different?

3

MS. STONE: No, they're not.

4

That's different. There's affordable units that

5

are rent stabilized but then there's rent

6

stabilized units that are simply rent stabilized

7

because of their accepting tax benefits. And those

8

units stay rent stabilized during the tax benefit

9

period and when the benefit ends, those buildings

10

come out of rent stabilization.

11

That's old 421. Then there's a

12

new 421A program that's a little different.

13

MS. DE ROSE: Those stabilized

14

apartments that have that median rent of \$4,000.

15

MS. STONE: Yes, yes. Those are

16

the apartments that come out so those wouldn't help

17

the lower income people anyway.

18

MS. DE ROSE: Right.

19

MS. STONE: Those are, you know a

20

different set but that's units that are coming off

21

the stabilization, you know, tally.

22

MS. DE ROSE: But they're still

23

stabilized. They just have the higher rent.

24

MS. STONE: Yes, yes.

25

MS. DE ROSE: That was my

1

2 question.

3

Thank you.

4

Go ahead, Leah.

5

MS. GOODRIDGE: So I have two
6 points. The first is that overall whether it's
7 421A or -- which are shorter term or longer term,
8 the point is still the same, which is that we are,
9 and have effectively, lost more and more affordable
10 housing in the City.

11

And then the second is that the
12 majority of the deregulated units are not under
13 421A. I think it was about 150,000 that was quoted
14 by the *New York Times* that were both income and
15 vacancy deregulated. And so, you know, I think,
16 you know, we don't want to go down a rabbit hole
17 here, but the larger point being made is that we
18 are dealing with much less affordable housing that
19 is available in 2020 than was available in 1990.

20

And so we need to make sure, or at
21 the very least, it's important to understand that
22 the minor or moderate or high increases being made
23 do ultimately have an effect on, over time, how
24 many people will be able to access that amount of
25 housing that's available that's much less than was

1

2 available, you know, decades ago.

3 CHAIRMAN REISS: Any other
4 comments on the changes report?

5 (No response.)

6 CHAIRMAN REISS: Andrew, should
7 we move on to the HPD.

8 MR. MC LAUGHLIN: Yeah, she's
9 here. So we can -- we can move on.

10 CHAIRMAN REISS: So I'd like to
11 welcome HPD's Assistant Commissioner Joffe.

12 And thank you so much for coming
13 and speaking with us today.

14 MS. JOFFE: Thank you for having
15 me.

16 Okay if I jump right in?

17 CHAIRMAN REISS: Great.

18 MS. JOFFE: Okay. So good
19 morning, Chairman Reiss and members of the Rent
20 Guidelines Board.

21 I'm Lucy Joffe, Assistant
22 Commissioner of Housing Policy for the New York
23 City Department of Housing Preservation and
24 Development.

25 In this capacity, I oversee HPD's

1

2 research and evaluation team, which conducts the
3 New York City Housing and Vacancy Survey, NYCHBS.

4 While I'm pleased to join you
5 again to discuss some of HPD's work over the past
6 year, I have to begin by acknowledging the
7 unprecedented circumstances created by the COVID-19
8 emergency. This is an incomprehensible tragedy
9 that has touched so many New Yorkers, including
10 many people attending this hearing today and many
11 of us.

12 New York City has been at the
13 epicenter of the pandemic. But we are also going to
14 be at the forefront of the recovery. The health
15 and safety of all New Yorkers is HPD's top priority
16 and secure housing is central to this mission.

17 We are in uncharted territory and
18 facing unforeseen challenges but we remain focused
19 on the many tenants, homeowners -- I'm sorry, I'm
20 having some technical difficulties.

21 MR. MC LAUGHLIN: While she's
22 looking up, I just wanted to remind the board
23 members that we sent her testimony. So if you want
24 to follow along, you're welcome to do so.

25 MS. JOFFE: Sorry about that. I'm

1

2 back.

3

MR. MC LAUGHLIN: Very good.

4

5 on providing relief to the many tenants, homeowners
6 and small building owners who are suffering as a
7 result of this crisis.

8

9 As we begin to get a better sense
10 of the full impact of the pandemic and the
11 corresponding financial and housing challenges,
12 we'll also work to ensure the City recovers fairly
13 and equitably.

13

14 Creating and preserving
15 affordable housing, supporting owners and
16 maintaining safe, high quality housing and
17 strengthening financial protections and keeping
18 tenants in their homes remain top priorities for
19 HPD.

19

20 As requested by the board, I'll
21 now discuss HPD's work over the past year regarding
22 these crucial issues.

22

23 Creating and preserving affordable
24 housing. HPD, working in tandem with the New York
25 City Housing Development Corporation, HPC, financed
the preservation of 16,180 on the new construction

1

2 of 9,122 affordable homes in fiscal year 2019.

3

4 We are working in all five
boroughs with about:

5

6,000 units in the Bronx;

6

7,000 units in Brooklyn;

7

10,000 units in Manhattan;

8

2,000 units in Queens; and,

9

50 units in Staten Island.

10

11 And the majority of these, more
12 than 50 percent, saw very low income households or
13 households earning less than 50 percent of HUD
14 income limits, which for a family of three is
equivalent to about \$51,000 per year.

15

16 Since the City has been ahead of
17 schedule with over 160,000 homes financed to date,
18 we remain confident we can meet our goal of
19 creating or preserving 300,000 affordable homes by
2026.

20

21 It is more important than ever
22 that New Yorkers gain access to affordable housing
as quickly as possible.

23

24 In 2019, the City marketed nearly
25 6,100 units across more than 250 projects on
Housing Connect, our online affordable housing

1

2 lottery portal. In order to make affordable
3 housing lotteries more accessible to more people,
4 HPD further expanded the Housing Ambassadors
5 Program.

6 There are now 48 Housing
7 Ambassadors, nonprofit partners who assist New
8 Yorkers with the application process. Assistance
9 from Ambassadors is available in 20 languages and
10 there are three organizations that specialize in
11 serving applicants with disabilities.

12 Some Ambassadors also have access
13 to separate interpretation services, which allow
14 them to serve people in over 200 languages.

15 Finally, Housing Connect 2.0,
16 which will be an entirely revamped system for the
17 affordable housing lottery and will create far
18 greater transparency, efficiency and accessibility
19 to the process, will launch this summer.

20 HPD and HDC have been working to
21 speed the process wherever possible and to make
22 additional apartments available to homeless New
23 Yorkers in City financed affordable housing
24 projects that are, or will soon be, in the
25 marketing process in response to the pandemic.

1

2

3

4

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Supporting owners and maintain safe, high quality housing. Another top priority is to ensure owners maintain housing that is safe and high quality for all tenants. Through our preservation and tax incentives work, HPD assists building owners in making quality, safety and environmental efficiency improvements.

The City recently launched the Home Fix Program, which provides funding, technical assistance and counseling to owners of one to four-family homes struggling to make needed repairs and otherwise maintain their homes.

And as part of Lead Free NYC, the City launched an ad campaign in November to inform property owners of the grant and resources HPD offers to support lead remediation.

Sometimes HPD must take enforcement action against owners who have not complied with their obligations. Every day hundreds of HPD inspectors visit homes across the City and issue violations to building owners not in compliance.

In fiscal year 2019, HPD closed 121,757 emergency heat and hot water complaints and

1

2 issued 11,481 emergency heat and hot water
3 violations.

4

HPD also issued 13,156 violations
5 for mold and 13,771 violations for either positive
6 or presumed lead-based paint condition.

7

When necessary, HPD can charge
8 owners for repairs, utilities and fuel through
9 their emergency repair program, ERP. In fiscal
10 year 2019, ERP charged owners in more than 6,000
11 buildings.

12

The 250 most distressed multiple
13 dwellings are designated for participation in the
14 Alternative Enforcement Program each year based on
15 the seriousness of the housing maintenance code
16 violation and the amount of emergency repair
17 charges incurred as a result of the work HPD
18 performs.

19

Round 13, buildings were selected
20 on January 31st, 2020. These 250 buildings have
21 more than 41,000 violations and owe more than \$3
22 million in municipal arrears.

23

HPD's Housing Litigation Division
24 also brings cases in Housing Court against owners
25 who do not fix outstanding violations and, when

1

2 necessary, seeks findings of contempt and
3 incarceration of recalcitrant owners.

4

The City's also committed to
5 eliminating tenant harassment. HPD's
6 Anti-Harassment Unit brings claims against owners
7 in Housing Court for maintenance related
8 harassment.

9

As of December 21st, 2019, 819
10 building inspections were completed in 492
11 buildings. Of these, the Anti Harassment Unit, has
12 referred 45 buildings for litigation and filed
13 petitions in Housing Court based on harassment
14 claims from tenants.

15

The City's Tenant Harassment
16 Taskforce, a joint effort at HPD, the Department
17 Buildings, the Department of Health and Mental
18 Hygiene, the Fire Department and New York State
19 Homes and Community Renewal have attempted to
20 inspect over 748 buildings, 13,364 units as of
21 December 31st, 2019.

22

Through 2019, HPD issued over
23 38,000 violations to these buildings and 118 of
24 them have ongoing cases in Housing Court.

25

The City is also using data to

1

2 identify buildings at risk for harassment, such as
3 through the Certification of No Harassment pilot
4 program launched in December of 2018.

5

6 HPD also works with the newly
7 created Mayor's Office to Protect Tenants, to be as
8 comprehensive as possible in our efforts to
9 protects tenants.

10

11 The City has joined with the other
12 member cities of the High Cost Cities of Housing
13 Reform, to advocate for federal resources to
14 support tenants, homeowners and building owners
15 across the five boroughs and the country.

16

17 We need financial assistance from
18 low and moderate income renters and homeowners to
19 provide evictions from foreclosure and we need
20 support for building owners who have lost
21 significant rental revenues so they can keep their
22 employees and maintain their buildings to the
23 City's highest standards.

24

25 Strengthening renter protections
and keeping tenants in their homes. Housing data
in New York City has shown a net rental vacancy
rate of up to 5 percent, which constitutes a state
of housing emergency, as defined by State law.

1

2 since the NYCHBS was first conducted in 1965.

3

4 In 2017 the vacancy rate was 3.63
5 percent. The housing shortage is most acute among
6 lower cost units where we see even lower vacancy
7 rates. Units renting from \$1,000 to \$1,500 per
8 month had a vacancy rate of only 2.5 percent in
9 2017.

9

10 In 2017, a typical renter paid 34
11 percent of their income for housing, a rate that
12 has been increasing with the time. More than half
13 of renter occupied households were considered rent
14 burdened because they paid more than a third of
15 their income toward rental costs. And one-third of
16 renter occupied households is severely burdened,
17 meaning they paid more than half of their income
18 for housing.

18

19 High rent burdens is most acute
20 for low income households earning up to 80 percent
21 of HUD income limits, which was \$68,700 for a
22 family of three in 2017.

22

23 The rent stabilized stock
24 overwhelmingly serves the low and moderate income
25 New Yorkers. Eighty-six percent of those in rent
stabilized units in New York City, more than

1

2 830,000 households fall within the income served by
3 HPD and our affordable housing programs.

4

Looking toward the recovery.

5

6

7

8

9

10

11

12

13

14

15

16

17

18

19

20

21

22

23

24

25

Finally, as you all know, HPD conducts NYCHBS every three years, as we referenced most recently in 2017. The NYCHBS provides invaluable information on the City's housing stock and its residents, specifically with regard to rent stabilized units.

Data from NYCHBS are public and used by researchers, policy makers and housing stakeholders to inform the conversation around housing issues in the City. The next NYCHBS will provide valuable insight on the City's housing stocks and residents and serve as a critical tool for understanding the impacts of the pandemic and planning for a fair and equitable recovery.

Thank you for this opportunity to update you on HPD's programming and the City's response to the COVID-19 pandemic impact on housing affordability and stability.

We look forward to further collaboration with this board and are available to answer any questions you may have.

CHAIRMAN REISS: Thank you so

1

2 much.

3

4 I did have a question. In your
5 testimony, you said we need to support -- we need
6 support -- we need support for building owners who
7 have lost significant rental revenue so they can
8 keep their employees and maintain their buildings
9 to the City's high standards. What can you say
10 further about that? What do you have in mind?
11 Are there programs in the works to do this?

12

13 MS. JOFFE: So the City has a
14 range of tools at its disposal to support owners
15 through our tax incentive programs or preservation
16 programs who are struggling to make ends meet for
17 any reasons.

18

19 We've also joined with other
20 member cities of the High Cost Cities Housing
21 Forum, which I referenced in my testimony, to
22 advocate for federal resources, specifically for
23 emergency building stabilization funds to target
24 multi-family buildings who have lost significant
25 revenue during this time.

26

27 CHAIRMAN REISS: Thank you.

28

29 Other questions for Assistant
30 Commissioner Joffe?

1

2

MR. SCHWARTZ: Yeah, I have a

3

question.

4

Could you say a little more about

5

how the City's affordable housing plan is affected

6

by COVID? I know that the capital budget, for

7

example, is seeing cutbacks substantially and what

8

that -- how is that going to translate in terms of

9

units.

10

And, also, is there going to be a

11

shift, which there was after the last financial

12

crisis? So ten years ago when there was a shift

13

under Bloomberg to more preservation units versus

14

new construction units?

15

MS. JOFFE: So thank you for that

16

important question.

17

Protecting tenants and keeping

18

people housed remains a top priority for the City

19

right now. And as we all continue to navigate the

20

unique challenges that the COVID-19 emergency has

21

presented, the safety and health of all New Yorkers

22

continues to be our top priority.

23

So we're focused on the continuity

24

of our housing work, while obviously protecting

25

staff and our partners and all of the New Yorkers

1

2 we preserve through our many programs.

3

4 Since the housing plan has been on
5 time and ahead of schedule with over 160,000 homes
6 financed to date, we do remain confident that we
7 will still meet our goal of 300,000 units by 2026.

8

9 MR. SCHWARTZ: And the
10 composition, in terms of preservation versus new
11 construction, do you see that as staying the same?

12

13 MS. JOFFE: We do remain confident
14 about our ability to meet the goals as we've laid
15 them out. But, you know, we're continuously
16 evaluating the needs of the City and as we navigate
17 the pandemic. But we do remain confident in our
18 ability to creatively work with our partners to
19 meet what the needs of all New Yorkers.

20

21 MR. SCHWARTZ: Thank you.

22

23 CHAIRMAN REISS: Any more
24 questions or comments?

25

26 MR. MC LAUGHLIN: Yeah, I had just
27 one more question.

28

29 Sorry, David.

30

31 So the HBS, it's the 2020 year,
32 has the pandemic impacted that particular study?
33 Because we are, as a board we rely heavily on that

1

2 as a lot of different folks in the City do. Can
3 you give us an update the timing of the HBS?

4

MS. JOFFE: Yeah, we are working
5 full steam ahead with our partners at the Census
6 Bureau on the current survey. Obviously, we are in
7 unprecedented times. So as we do, we are working
8 on all potential contingency plans so that we can
9 be ready for any -- anything that comes our way.
10 But we are focusing ahead.

11

MR. MC LAUGHLIN: Great.

12

MS. JOFFE: And I do appreciate
13 the -- the shoutout to the HBS because we also
14 think it's important and critical during this time.

15

MR. MC LAUGHLIN: Wohoo.

16

CHAIRMAN REISS: Any other
17 questions or comments?

18

(No response.)

19

CHAIRMAN REISS: Thank you so
20 much for taking the time to speak with us.

21

MS. JOFFE: Thank you for having
22 me.

23

And thank you for all your
24 important work.

25

CHAIRMAN REISS: Thank you.

1

2

So I -- any new business from

3

board members?

4

Any other topics that people would

5

like to discuss?

6

(No response.)

7

CHAIRMAN REISS: All right.

8

So we will reconvene for our

9

public hearings in middle -- middleish June.

10

I look forward to seeing you all

11

there.

12

And I -- I will ask for a motion

13

to adjourn.

14

MS. SCHWARTZ: Motion.

15

CHAIRMAN REISS: And a second?

16

MS. DE ROSE: Second.

17

CHAIRMAN REISS: Great.

18

We are adjourned.

19

Thank you so much.

20

And see you soon.

21

(Whereupon, the proceedings were

22

concluded.)

23

24

25

1
2
3
4
5
6
7
8
9
10
11
12
13
14
15
16
17
18
19
20
21
22
23
24
25

STATE OF NEW YORK)

SS.

COUNTY OF NEW YORK)

I, MARC RUSSO, a Shorthand
(Stenotype) Reporter and Notary Public within and
for the State of New York, do hereby certify that
the foregoing pages 1 through 70, taken at the time
and place aforesaid, is a true and correct
transcription of the Zoom videoconference.

IN WITNESS WHEREOF, I have
hereunto set my name this 30th day of June 2020.

Marc Russo

MARC RUSSO

Concordance

8 : 16 , 9 : 15 ,
 12 : 21 ,
 15 : 22 ,
 25 : 12 ,
 32 : 17 , 57 : 2
2020 5 : 15 ,
 5 : 19 , 6 : 23 ,
 7 : 10 , 8 : 24 ,
 9 : 3 , 10 : 7 ,
 11 : 19 ,
 12 : 5 , 12 : 8 ,
 12 : 12 ,
 16 : 7 , 16 : 8 ,
 53 : 19 ,
 67 : 23
2021. 4 : 13
2026. 57 : 19 ,
 67 : 6
21 3 : 9 ,
 17 : 13 ,
 30 : 8 , 32 : 9
21.3 12 : 5
210 17 : 24
212 32 : 1
212 - 669 - 7480
 6 : 12
212 - 669 - 7480.
 6 : 20
22 23 : 19 ,
 24 : 15
22, 444 32 : 24
22, 754. 9 : 23
22.6 9 : 16 ,
 15 : 7 , 16 : 12
24 17 : 13 ,
 31 : 6 , 31 : 16
24.2 12 : 2
24.3 9 : 13
25, 033 13 : 12
25, 889 9 : 10
25.3 14 : 11
250 57 : 24 ,
 60 : 12 ,
 60 : 20
26 25 : 12 ,
 30 : 14 , 34 : 1
26, 547 8 : 21 ,
 11 : 5 ,

12 : 18 , 16 : 5
26, 599 9 : 7 ,
 14 : 5 , 16 : 11
260 31 : 15
27 8 : 22
27.0 11 : 5 ,
 12 : 15 ,
 12 : 17 , 16 : 4
27.3 15 : 23
281 15 : 6
2A 36 : 4

< 3 >
3, 335 10 : 9
3.1 10 : 6 ,
 16 : 22
3.3 10 : 12
3.63 17 : 2 ,
 63 : 3
300, 000
 37 : 20 ,
 57 : 18 , 67 : 6
309, 689 33 : 21
30t h 4 : 13 ,
 70 : 14
32 10 : 20
34 14 : 18 ,
 63 : 9
34.2 13 : 5
353 24 : 11
36 17 : 12 ,
 18 : 2
361 24 : 17 ,
 34 : 13
37 24 : 8
37.3 13 : 3
38, 000 61 : 23
39 23 : 15 ,
 29 : 12
3A 36 : 4

< 4 >
4 25 : 7 ,
 30 : 10 ,
 32 : 11
40 14 : 20

400, 000 42 : 5
41, 000 60 : 21
421 46 : 9 ,
 51 : 7
421. 52 : 11
421A 9 : 22 ,
 14 : 14 ,
 16 : 16 ,
 18 : 20 ,
 19 : 3 ,
 22 : 19 ,
 24 : 3 , 26 : 9 ,
 26 : 16 ,
 26 : 18 ,
 26 : 23 ,
 27 : 4 , 27 : 8 ,
 28 : 15 ,
 31 : 8 , 33 : 4 ,
 43 : 1 , 43 : 2 ,
 46 : 10 ,
 50 : 11 ,
 51 : 21 ,
 52 : 12 ,
 53 : 7 , 53 : 13
421as 50 : 20
423 31 : 13 ,
 51 : 8
42A 23 : 15
43 10 : 18 ,
 15 : 17 ,
 24 : 15
45 61 : 12
46 13 : 14
46.0 12 : 1
47 25 : 5 , 29 : 8
48 58 : 6
49 29 : 10
49.8 11 : 11
492 61 : 10
4:00 5 : 16
4A 36 : 4

< 5 >
5 17 : 3 ,
 23 : 22 ,
 62 : 24
5, 137 11 : 16

5, 512 11 : 9
5, 541 11 : 11
5, 723 23 : 14
5.5 11 : 6
50 25 : 4 ,
 57 : 9 ,
 57 : 11 ,
 57 : 12
51 32 : 5
53.8 11 : 9
54 3 : 13
54.8 10 : 2 ,
 16 : 17
58.8 15 : 22
5:00 6 : 12

< 6 >
6, 000 57 : 5 ,
 60 : 10
6, 100 57 : 24
6, 583 9 : 18 ,
 15 : 7
6, 650 29 : 20
6.9 9 : 7 ,
 14 : 6 , 16 : 11
60 25 : 15
600 31 : 6
61 9 : 11 , 30 : 7
62 32 : 7
64 23 : 18
65 33 : 6
661 11 : 18
664 18 : 3
68.2 15 : 24
6:00 5 : 21

< 7 >
7 3 : 6 , 31 : 19
7, 000 57 : 6
7, 878 30 : 3
7.3 14 : 11
7.9 12 : 3
70 30 : 5 ,
 33 : 10 ,
 70 : 10
70.3 11 : 24

Concordance

748 61: 20
 75 21: 11
 75.6 9: 3,
 12: 12, 16: 8
 7: 00 5: 17,
 6: 22

< 8 >

8, 819 25: 11,
 32: 18
 8.3 14: 10
 8.4 10: 5
 8.8 13: 6
 80 63: 19
 81 15: 15
 830, 000 64: 2
 870, 000 42: 21
 885, 000 45: 15
 890, 000 42: 22
 892 31: 9,
 51: 7

< 9 >

9, 122 57: 2
 9, 696 11: 14
 9.1 11: 18
 90 10: 5
 92 13: 15
 94.3 13: 10
 960, 000
 42: 19,
 45: 16
 9: 00 5: 21,
 6: 12
 9: 30 1: 11

< A >

a. m. 1: 11,
 6: 12
 abatement
 22: 22, 23: 7
 abatements
 10: 1,
 18: 19, 24: 3
 ability

67: 11,
 67: 15
 able 53: 24
 abolished
 30: 1
 absolute
 17: 14
 Absolutely
 51: 12
 abuses 37: 7,
 37: 9,
 38: 10,
 38: 12
 abut 57: 14
 accepted
 15: 2, 15: 13
 accepting
 52: 7
 access 53: 24,
 57: 21,
 58: 12
 accessibility
 58: 18
 accessible
 58: 3
 accommodation
 s 7: 21
 According
 24: 1
 accounting
 33: 10
 acknowledging
 55: 6
 across 57: 24,
 59: 21,
 62: 13
 Act 21: 16,
 29: 2
 action 59: 19
 activity 8: 9
 actual 17: 18,
 18: 7,
 19: 10,
 19: 12,
 22: 9, 41: 11
 actually
 14: 2,
 26: 18,

36: 21,
 38: 2, 43: 6,
 43: 20
 acute 63: 4,
 63: 18
 ad 59: 15
 added 22: 5,
 23: 14,
 24: 6,
 24: 15,
 24: 22,
 25: 11
 addition
 6: 14,
 10: 10,
 16: 12,
 21: 20,
 22: 17
 additional
 31: 24,
 34: 3, 58: 22
 Additions
 23: 6, 24: 9,
 24: 20,
 25: 10,
 32: 16,
 32: 18,
 33: 3, 33: 6,
 33: 20, 51: 4
 adjourn 69: 13
 adjourned
 69: 18
 adjustments
 4: 10
 advocate
 62: 11,
 65: 19
 affected 66: 5
 afford 49: 22
 affordability
 64: 21
 affordable
 25: 22,
 27: 6,
 27: 14,
 27: 15,
 27: 20,
 38: 5,

49: 21,
 50: 15,
 52: 4, 53: 9,
 53: 18,
 56: 14,
 56: 22,
 57: 2,
 57: 18,
 57: 21,
 58: 1, 58: 2,
 58: 17,
 58: 23,
 64: 3, 66: 5
 aforesaid
 70: 11
 agencies
 22: 8, 41: 9,
 41: 13
 ago 54: 2,
 66: 12
 ahead 53: 4,
 57: 15,
 67: 4, 68: 5,
 68: 10
 aid 23: 10
 Alex 2: 6, 5: 3
 allow 21: 21,
 58: 13
 allowed 29: 5,
 36: 23
 allows 35: 18
 almost 8: 16,
 13: 18,
 15: 13,
 26: 14,
 27: 4,
 29: 10, 33: 5
 already 12: 20
 Alternative
 60: 14
 although
 21: 12
 Ambassadors
 58: 4, 58: 7,
 58: 9, 58: 12
 Amis 52: 1
 Among 21: 18,
 25: 1, 63: 4

Concordance

<p>amount 45:4, 53:24, 60:16</p> <p>analysis 37:18, 42:4</p> <p>analyze 26:4</p> <p>analyzed 12:22</p> <p>Andrew 2:13, 20:18, 34:23, 39:2, 40:11, 41:22, 45:18, 47:6, 54:6</p> <p>angles 38:6</p> <p>annual 7:23, 22:2, 33:13, 33:15</p> <p>annually 11:2</p> <p>answer 64:24</p> <p>Anti 61:11</p> <p>Anti-harassment 61:6</p> <p>anyway 26:12, 52:17</p> <p>Apartment 14:13, 28:24</p> <p>Apartments 21:18, 23:4, 23:9, 24:3, 25:14, 29:3, 29:8, 31:1, 31:5, 33:21, 37:1, 42:7, 44:20, 45:5, 45:7, 51:21, 51:23, 51:24, 52:14, 52:16, 58:22</p>	<p>appeal 40:14, 40:19, 41:1, 41:20</p> <p>applicants 58:11</p> <p>application 58:8</p> <p>appreciate 68:12</p> <p>approvals 11:4</p> <p>approved 9:18, 9:19, 16:13</p> <p>April 9:3, 10:7, 12:11, 16:8</p> <p>area 27:16</p> <p>around 64:12</p> <p>arrears 60:22</p> <p>Articles 22:23, 24:21</p> <p>aside 50:15</p> <p>asides 26:24</p> <p>ask@nycgrb.org 6:19</p> <p>assist 58:7</p> <p>Assistance 58:8, 59:11, 62:14</p> <p>Assistant 3:11, 7:7, 54:11, 54:21, 65:24</p> <p>assists 59:6</p> <p>associated 45:12</p> <p>assume 26:14</p> <p>attempted 61:19</p> <p>attendees 6:7</p> <p>attending 55:10</p> <p>Attorney 15:3, 15:5,</p>	<p>38:17</p> <p>audio 6:15</p> <p>availability 38:1</p> <p>available 6:17, 7:3, 9:2, 16:9, 38:2, 38:5, 49:14, 49:15, 53:19, 54:1, 54:2, 58:9, 58:22, 64:23</p> <p>average 13:13, 36:6</p> <p>< B ></p> <p>back 35:9, 37:21, 38:3, 38:8, 38:9, 39:9, 40:20, 46:5, 46:18, 46:23, 47:19, 48:8, 48:10, 48:21, 56:2</p> <p>bars 15:9, 15:11</p> <p>based 41:8, 41:10, 41:17, 60:14, 61:13</p> <p>baseline 39:4, 42:10</p> <p>basic 18:21</p> <p>became 24:12, 24:18, 35:13</p> <p>become 35:2, 35:17, 39:15</p>	<p>becomes 35:8, 35:19, 35:20</p> <p>begin 6:8, 55:6, 56:8</p> <p>behind 37:3, 38:21</p> <p>believe 20:20, 39:19, 40:16, 44:16, 45:16</p> <p>below 27:5, 27:10, 27:12</p> <p>benefit 50:21, 52:8, 52:9</p> <p>benefits 14:14, 15:21, 19:6, 22:16, 23:12, 28:16, 31:8, 31:12, 50:14, 50:17, 52:7</p> <p>better 56:8</p> <p>beyond 36:9</p> <p>big 46:9</p> <p>biggest 18:6</p> <p>bit 34:6, 34:24, 35:4, 46:13</p> <p>Bloomberg 66:13</p> <p>Board 1:3, 2:3, 3:6, 3:9, 4:5, 4:7, 5:11, 6:16, 6:18, 7:8, 7:20, 49:10, 50:24, 54:20,</p>
---	--	--	---

Concordance

55: 22,	16: 3, 20: 5,	18: 12,	cert ainly
56: 19,	20: 8,	18: 14,	20: 22,
64: 23,	20: 13,	18: 20,	45: 11,
68: 1, 69: 3	50: 17,	19: 18,	47: 3, 47: 24
bor ough 11: 8,	56: 6, 59: 7,	19: 23,	Cert ificates
11: 23,	59: 22,	20: 15,	9: 22, 10: 3,
12: 19,	61: 10,	20: 17,	10: 5,
12: 21,	62: 12,	27: 7,	16: 20, 20: 4
14: 8,	62: 17,	27: 11,	Cert ification
14: 17, 32: 6	65: 5, 65: 20	48: 20	14: 14,
bor oughs	Build ings	business 69: 2	19: 5, 62: 3
14: 10,	12: 24,	buy outs 23: 1	cert ification
14: 18,	13: 2, 13: 4,		s 18: 24
57: 4, 62: 13	13: 8,		cert ified
Bri an 2: 15,	13: 12,	< C >	16: 16,
3: 7, 26: 18,	13: 19,	c-s-u-p-e-r-v	18: 18,
39: 7, 40: 1,	13: 21,	-i-l-l-e@ny	19: 10,
42: 4, 47: 1,	18: 23,	crgb.org	19: 13
48: 15, 51: 3	27: 1, 31: 6,	6: 11	cert ify 70: 9
bring 21: 1	45: 10,	cal culated	Chair 1: 17,
br ings 60: 24,	45: 12,	36: 9	4: 4
61: 6	50: 11,	call 4: 14,	challenges
Bronx 11: 10,	50: 20,	39: 17	55: 18,
12: 3,	52: 9,	calling 6: 12,	56: 10,
23: 22,	60: 11,	6: 19	66: 20
25: 5,	60: 19,	campaign	change 12: 20,
29: 14,	60: 20,	59: 15	21: 24,
30: 10,	61: 11,	cap 22: 9,	33: 13,
32: 11, 57: 5	61: 12,	27: 4	39: 19
bronze 15: 11	61: 17,	capacity 55: 1	changed 21: 13
Brooklyn	61: 20,	capital 66: 6	changes 6: 24,
11: 13,	61: 23,	capture	7: 24, 21: 7,
12: 2, 14: 9,	62: 2,	39: 12,	21: 19,
14: 16,	62: 19,	40: 7, 41: 21	21: 21,
15: 18,	65: 7, 65: 21	cases 60: 24,	21: 22,
17: 12,	built 50: 11,	61: 24	22: 3, 28: 8,
23: 18,	51: 13	catch ing	33: 19,
25: 7,	burdened	19: 15	50: 7, 54: 4
29: 12,	63: 13,	category	characterizat
30: 8, 32: 9,	63: 15	25: 22,	ion 45: 3
57: 6	burdens 63: 18	31: 21	charge 60: 7
budget 66: 6	Bureau 68: 6	causes 34: 24	charged 60: 10
Build ing	BURGER 2: 17,	Cecilia 2: 5,	charges 60: 17
8: 21, 11: 1,	3: 4, 7: 11,	5: 1	Char maine
12: 15,	7: 13, 7: 18,	Census 68: 5	2: 19
13: 14,	17: 17,	central 55: 16	chart 10: 14,
13: 18,	17: 21,	cert ain 27: 5,	15: 19
13: 22,	18: 5, 18: 9,	43: 8	checking 40: 1

Concordance

chime 34:6	commencing 4:12	69:22	continuation 17:4
Christian 2:7, 4:21	comment 5:13, 5:24, 50:9	conclusion 16:2	continue 28:2, 46:8, 46:16, 66:19
Christina 2:8, 4:16, 51:19	comments 6:15, 6:17, 50:7, 54:4, 67:19, 68:17	Condemnations 28:23	continues 66:22
circumstances 55:7	commercial 28:18	condition 60:6	continuity 66:23
Cities 62:10, 65:17	Commissioner 3:11, 7:7, 54:11, 54:22, 66:1	condo 9:18, 15:1, 15:4, 28:14, 31:3	continuously 67:12
Citywide 10:12, 12:18, 13:3, 13:11, 14:6	committed 61:4	condos 14:22, 14:23, 15:11, 15:14, 16:14	Control 3:6, 3:9, 34:9, 34:13, 34:19, 35:12, 35:16, 48:4, 48:5
claims 61:6, 61:14	Community 61:19	conducted 63:2	controlled 10:24, 23:4, 34:21, 35:1, 35:8, 35:10, 35:11, 35:20
clarification 36:14	comparable 36:2	conducts 55:2, 64:5	conversation 49:4, 64:12
clarified 36:19	compared 9:4, 10:8, 12:13, 24:12, 31:19	confident 57:17, 67:5, 67:10, 67:14	conversation. 40:8
clarify 51:17	comparison 11:20	Connect 58:1, 58:15	conversations 37:12
clarifying 39:3	complaints 60:1	consider 7:20	Conversion 14:24, 28:18
clear 41:24, 50:23	completed 9:7, 14:2, 16:10, 61:10	considered 10:11, 63:12	Conversions 8:7, 28:14, 31:3
click 7:4	completion 20:12	constitutes 62:24	convert 10:4
clients 45:7	completions 14:6, 14:9, 19:20, 20:2	constraints 8:15	converted 23:2, 23:5, 24:14, 31:4, 31:6, 31:18
close 26:12, 43:4	compliance 59:23	constructed 9:21, 22:11	Cooperative 8:8
closed 46:11, 59:24	complied 59:20	Construction 8:5, 14:22, 15:16, 57:1, 66:14, 67:9	Corporation
Co-op 9:18, 15:1, 15:4, 15:11, 28:14, 31:3	composition 67:8	containing 13:14, 15:7	
co-ops 14:22, 16:13	comprehensive 62:7	contempt 61:2	
code 60:15	concluded.	contingency 68:8	
collaboration 64:23			
Collectively 30:22			
comes 20:5, 41:4, 68:9			
coming 20:1, 52:20, 54:12			

Concordance

56: 24
correct 70: 11
corresponding
 56: 10
Cost 62: 10,
 63: 5, 65: 17
costs 63: 14
counseling
 59: 11
count 42: 20,
 43: 5,
 43: 19,
 43: 21,
 43: 22
counted 33: 20
counting
 43: 18
country 62: 13
COUNTY 70: 4
couple 18: 22
Court 38: 18,
 60: 24,
 61: 7,
 61: 13,
 61: 24
covering
 49: 11
COVID 66: 6
COVID-19
 8: 18, 55: 7,
 64: 20,
 66: 20
create 58: 17
created
 23: 10,
 55: 7, 62: 6
Creating
 56: 13,
 56: 22,
 57: 18
creation 14: 1
creatively
 67: 15
crisis 56: 7,
 66: 12
critical
 64: 15,
 68: 14

crucial 56: 21
csuperville
 6: 10
cumulative
 33: 23
current 8: 15,
 45: 14, 68: 6
currently
 24: 2
curtail
 38: 12,
 49: 17
cutbacks 66: 7

< D >
Danielle
 2: 17, 3: 4,
 7: 9, 27: 9
Data 8: 6,
 8: 15, 8: 16,
 9: 2, 12: 11,
 12: 22,
 16: 9,
 33: 15,
 37: 17,
 39: 7,
 43: 24,
 44: 8, 62: 1,
 62: 22,
 64: 10
date 29: 5,
 57: 16, 67: 5
dates 5: 14
David 1: 16,
 2: 4, 4: 4,
 5: 9, 26: 8,
 67: 22
day 59: 20,
 70: 14
DE 4: 17,
 51: 16,
 51: 20,
 52: 13,
 52: 18,
 52: 22,
 53: 1, 69: 16
deal 30: 21

dealing
 49: 12,
 49: 19,
 53: 18
debate 39: 3
decades 37: 7,
 54: 2
December 62: 4
decisions
 50: 5
decline 24: 8
decontrol
 49: 18
decontrolled
 24: 17
decrease 9: 8,
 9: 12, 11: 6,
 12: 12,
 12: 16,
 14: 7, 15: 8,
 15: 23,
 18: 6,
 18: 18,
 19: 10,
 19: 14,
 19: 20,
 19: 21,
 32: 23
decreased
 9: 22, 10: 1,
 11: 20,
 14: 3,
 14: 14,
 15: 6,
 15: 22,
 16: 6, 16: 11
decreases
 11: 22,
 17: 10,
 17: 16
decreasing
 14: 17
deeply 12: 23
defined 63: 1
definitely
 49: 8
delay 45: 22
demolition

8: 5, 31: 23
Demolitions
 9: 14,
 16: 24,
 28: 22
Department
 3: 12,
 54: 23,
 61: 16,
 61: 17,
 61: 18
depending
 20: 12
depends 27: 12
Deputy 2: 18,
 3: 5
deregulate
 45: 7
deregulated
 21: 18,
 22: 10,
 29: 4, 30: 3,
 30: 23,
 35: 1,
 36: 17,
 36: 22,
 37: 2,
 38: 16,
 39: 15,
 39: 18,
 40: 4, 40: 6,
 44: 21,
 45: 5,
 53: 12,
 53: 15
deregulation
 28: 12,
 28: 13,
 29: 5, 29: 6,
 29: 18,
 29: 22,
 30: 1, 30: 4,
 30: 15,
 30: 19,
 30: 24,
 33: 8,
 34: 18, 41: 3
deregulations

Concordance

30: 21, 47: 8	disappeared	68: 14	60: 14
Derose 2: 8,	42: 8	dwelling s	ensure 56: 11,
4: 16	discuss 55: 5,	28: 8, 60: 13	59: 4
designated	56: 20, 69: 5	dynamic 21: 21	enter 21: 24
60: 13	disposal		entire 37: 8
destabilized	65: 12		entirely
39: 13	distressed	< E >	58: 16
determine	60: 12	e-mail 6: 10,	environmental
4: 9, 11: 2	distributed	6: 18	59: 8
Development	13: 23	earlier 17: 9,	epicenter
3: 13,	Division	47: 5, 50: 3	55: 13
54: 24,	60: 23	earning	equitable
56: 24	documents	57: 12,	64: 17
DHCR 19: 1,	7: 5, 45: 9	63: 19	equitably
19: 6,	doing 40: 13,	editions 8: 17	56: 12
19: 15,	45: 22, 47: 4	effect 21: 16,	equivalent
26: 3,	done 20: 2	29: 3, 53: 23	57: 14
30: 23,	Donna 19: 17	effectively	ERP 60: 9,
36: 15,	down 11: 24,	51: 6, 53: 9	60: 10
40: 15,	12: 1, 12: 2,	efficiency	establish
42: 21	12: 3,	58: 18, 59: 8	35: 24
difference	17: 11,	effort 61: 16	estimated
32: 22,	17: 12,	efforts 9: 9,	23: 13,
43: 10,	18: 2,	62: 7	32: 23,
44: 2, 44: 6,	24: 15,	Eighty-six	33: 12
46: 12,	53: 16	63: 24	evaluating
46: 15	download 7: 5	either 13: 20,	67: 13
different	dramatically	40: 7,	evaluation
27: 13,	17: 12	42: 23, 60: 5	55: 2
27: 14,	drop 39: 5	eliminated	evenly 13: 22
37: 24,	due 8: 14,	21: 17	Events 22: 17,
38: 6,	18: 22,	eliminating	28: 9
40: 24,	29: 18,	61: 5	Everyone
43: 24,	29: 21,	emergency	7: 15, 21: 2,
46: 3, 52: 2,	29: 24,	55: 8, 60: 1,	41: 18
52: 4,	30: 4,	60: 2, 60: 9,	everything
52: 12,	30: 18,	60: 16,	41: 21,
52: 20, 68: 2	30: 23	63: 1,	46: 14
difficulties	duration	65: 20,	evictions
55: 20	23: 11	66: 20	62: 16
Director	during 9: 9,	employees	exact 19: 11,
2: 14, 2: 16,	11: 21,	62: 19, 65: 7	20: 3
2: 18, 3: 5,	12: 5, 12: 9,	end 6: 5, 28: 3	exactly 20: 10
3: 8	12: 10,	ended 36: 18	examined
Directors	12: 21,	ends 52: 9,	33: 14
1: 8, 2: 3	50: 13,	65: 14	Examining
disabilities	52: 8,	Enforcement	11: 1
58: 11	65: 22,	59: 19,	example 66: 7

Concordance

except 33: 16
exchange
 22: 15
exclusively
 8: 16
Executive
 2: 14
exempt 22: 12,
 24: 21, 33: 5
exemption
 22: 19,
 22: 21, 23: 7
exemptions
 10: 1
existing
 21: 21
exit 21: 24
expanded 58: 4
expected
 15: 11,
 51: 10
experiencing
 33: 23
Expiration
 28: 15,
 31: 8,
 31: 12,
 51: 7, 51: 8
expire 50: 18
expired 50: 22
explain
 34: 23, 35: 4
explained
 39: 6
explanation
 18: 17

< F >
facing 55: 18
fact 37: 3,
 48: 10
factor 33: 3
factors 46: 3
fair 40: 13,
 40: 19,
 40: 24,
 41: 20,

64: 17
fairly 56: 11
fall 14: 19,
 64: 2
family 13: 12,
 57: 13,
 63: 21
far 46: 19,
 58: 17
fault 41: 12,
 41: 13
federal
 62: 11,
 65: 19
feed 5: 18,
 5: 22
fell 9: 3,
 9: 7, 9: 19,
 14: 10
few 19: 7,
 19: 23,
 19: 24, 41: 4
fewer 16: 12,
 16: 15,
 16: 17,
 18: 9,
 23: 15,
 23: 23,
 25: 12,
 31: 7,
 31: 10,
 32: 12
fifth 4: 8
figure 26: 2,
 43: 21,
 48: 19
file 40: 13,
 41: 19,
 46: 8, 47: 7
filed 9: 1,
 15: 5,
 45: 15,
 61: 12
filing 41: 5
final 6: 21,
 14: 13,
 18: 23
Finally

39: 19,
 58: 15, 64: 5
Finance
 22: 24,
 24: 22
financed
 56: 24,
 57: 16,
 58: 23, 67: 5
financial
 56: 10,
 56: 16,
 62: 14,
 66: 11
find 47: 19,
 48: 11
Findings 8: 3,
 8: 19, 61: 2
fine 38: 8
Fire 61: 18
first 8: 24,
 11: 19,
 11: 21,
 12: 5, 12: 8,
 14: 3, 16: 7,
 17: 19,
 17: 23,
 29: 19,
 30: 14,
 33: 14,
 35: 9, 39: 9,
 48: 7, 53: 6,
 63: 2
fiscal 57: 2,
 59: 24, 60: 9
five 13: 9,
 13: 11,
 46: 20,
 57: 3, 62: 13
five-family
 13: 13
Fix 59: 10,
 61: 1
fixture 21: 10
floor 22: 8,
 36: 4, 39: 17
fluctuated
 30: 21

fluctuation
 15: 19
focus 8: 2,
 56: 4
focused
 55: 18,
 66: 23
focuses 8: 16
focusing
 68: 10
folks 68: 2
follow 55: 24
Followed
 10: 19,
 23: 19,
 25: 5, 32: 10
following
 5: 14, 11: 6,
 12: 16,
 14: 15,
 22: 18
foreclosure
 62: 16
forefront
 55: 14
foregoing
 70: 10
forever 50: 1
forgot 39: 23
form 14: 21
forms 23: 6
forth 38: 9
Forum 65: 18
forward
 64: 22,
 69: 10
four-family
 13: 7, 59: 12
Free 59: 14
Friday 6: 13
fuel 60: 8
full 25: 3,
 56: 9, 68: 5
funding 8: 12,
 59: 10
funds 65: 20
Future 8: 17

Concordance

< G >

gain 57: 21
gap 43: 4,
 45: 24,
 46: 11
Garcia 4: 18
gathering
 8: 15
General 15: 3,
 15: 5
getting
 18: 23,
 27: 21
give 7: 13,
 17: 17,
 26: 3,
 44: 14, 68: 3
given 14: 2,
 21: 24
goal 57: 17,
 67: 6
goals 67: 11
GONZALEZ
 18: 16
GONZALEZ- RIVE
RA 2: 7,
 4: 21, 4: 22,
 19: 16
GOODRIDGE
 2: 10, 4: 23,
 4: 24,
 36: 12,
 37: 5, 40: 9,
 40: 12,
 40: 21,
 41: 2,
 44: 17,
 44: 23,
 49: 5,
 51: 18, 53: 5
govern 21: 12
Government
 8: 11
grant 59: 16
granted 49: 16
graph 12: 14,
 13: 17,

14: 12,
 15: 9,
 29: 16,
 30: 12,
 33: 12
grasp 49: 22
Great 21: 5,
 54: 17,
 68: 11,
 69: 17
greater
 13: 12,
 13: 13,
 58: 18
greatest
 15: 17
green 15: 9
guess 20: 23,
 27: 12,
 48: 16,
 48: 17
guideline
 34: 8,
 34: 15,
 35: 22,
 36: 10
Guidelines
 1: 3, 3: 6,
 3: 9, 4: 5,
 5: 13, 7: 19,
 54: 20

< H >
half 25: 3,
 29: 10,
 63: 11,
 63: 16
Hang 17: 21
happen 38: 21
Harassment
 10: 3,
 16: 20,
 61: 5, 61: 8,
 61: 11,
 61: 13,
 61: 15,
 62: 2, 62: 3

hard 42: 16,
 43: 7, 48: 19
HBS 42: 18,
 43: 5,
 43: 12,
 43: 14,
 43: 18,
 44: 7,
 45: 16,
 48: 8,
 67: 23,
 68: 3, 68: 13
HCR 24: 1,
 44: 7,
 45: 14, 46: 6
HDC 58: 20
Health 55: 14,
 61: 17,
 66: 21
hear 6: 6,
 50: 18
heard 6: 6,
 37: 19
hearing 5: 16,
 5: 20, 6: 5,
 6: 7, 55: 10
hearings 4: 9,
 5: 12, 6: 1,
 6: 16, 69: 9
heat 60: 1,
 60: 2
heavily 68: 1
held 5: 13
help 52: 16
helps 11: 2,
 34: 10
hereby 70: 9
hereunto
 70: 14
High 28: 11,
 28: 13,
 29: 6,
 29: 18,
 29: 24,
 30: 4,
 30: 15,
 30: 19,
 30: 24,

33: 7, 47: 7,
 47: 14,
 47: 15,
 48: 14,
 49: 17,
 53: 22,
 56: 15,
 59: 3, 59: 5,
 62: 10,
 63: 18,
 65: 8, 65: 17
higher 25: 16,
 35: 3, 52: 23
highest 62: 20
highlights
 7: 24
HOBERMAN
 2: 15, 3: 7,
 20: 23,
 21: 5,
 25: 19,
 26: 1,
 26: 19,
 28: 1,
 39: 22,
 47: 2,
 47: 10, 48: 2
hole 53: 16
Home 7: 5,
 59: 10
homeless
 58: 22
homeowners
 37: 16,
 55: 19,
 56: 5,
 62: 12,
 62: 15
Homes 56: 17,
 57: 2,
 57: 16,
 57: 18,
 59: 12,
 59: 13,
 59: 21,
 61: 19,
 62: 22, 67: 4
hot 60: 1,

Concordance

60: 2	36: 21,	29: 6,	inform 59: 15,
hotel 10: 6,	37: 1, 40: 4,	29: 18,	64: 12
16: 22	40: 6, 44: 20	49: 17,	information
housed 66: 18	illustrates	52: 1,	40: 18,
households	10: 14,	52: 17,	41: 16,
57: 11,	13: 18,	53: 14,	41: 17,
57: 12,	30: 16	57: 11,	47: 17,
63: 12,	imagine 34: 19	57: 13,	49: 7, 64: 7
63: 15,	impact 8: 18,	62: 15,	initial
63: 19, 64: 2	23: 8, 34: 8,	63: 10,	35: 24, 36: 7
HPC 56: 24	34: 16,	63: 14,	initially
HPD 7: 7,	56: 9, 64: 20	63: 16,	25: 13
54: 7,	impacted	63: 19,	insight 64: 14
54: 11,	67: 24	63: 20,	inspect 61: 20
55: 1, 55: 5,	impacts 64: 16	63: 23, 64: 2	inspections
55: 15,	important	incomprehen-	61: 10
56: 18,	47: 21,	ble 55: 8	inspectors
56: 20,	49: 8,	increase	59: 21
56: 23,	49: 12,	8: 22, 9: 17,	instance 18: 1
58: 4,	50: 10,	11: 11,	Instructions
58: 20,	53: 21,	12: 4,	6: 17
59: 6,	57: 20,	12: 18,	intent 39: 11
59: 16,	66: 16,	14: 9,	intention
59: 18,	68: 14,	14: 15,	50: 11
59: 21,	68: 24	16: 20,	interesting
59: 24,	improvements	17: 13,	48: 13
60: 4, 60: 7,	59: 8	18: 21,	interpretatio-
60: 17,	incarceration	19: 8,	n 58: 13
60: 23,	61: 3	19: 12,	introduce 7: 9
61: 5,	incentive	24: 4, 30: 5,	invaluable
61: 16,	25: 1, 65: 13	30: 16	64: 7
61: 22,	incentives	Increased	inventory
62: 5, 64: 3,	16: 16,	9: 14, 11: 5,	23: 8
64: 5, 64: 19	16: 18, 59: 6	12: 15,	Island 11: 17,
HUD 57: 12,	include	14: 23,	11: 24,
63: 20	22: 18,	16: 4, 16: 24	13: 20,
hundreds	24: 10,	increases	18: 5,
49: 19,	28: 10, 31: 4	13: 15,	23: 23,
59: 21	includes	22: 13,	25: 9,
Hygiene 61: 18	32: 17,	44: 14,	29: 15,
	36: 16	53: 22	30: 11,
	including	increasing	32: 12, 57: 9
	11: 22,	63: 11	issue 18: 21,
< I >	11: 23,	incurred	18: 23,
identify 62: 2	21: 14,	60: 17	59: 22
Illegal 10: 6,	24: 18, 55: 9	INDEX 3: 2	issued 8: 22,
16: 22,	income 27: 17,	individual	10: 4, 11: 2,
41: 4, 45: 4	28: 11,	12: 7	11: 21,
illegally			

Concordance

12: 4, 12: 9,
12: 10,
13: 11,
60: 2, 60: 4,
61: 22
issues 35: 2,
56: 21,
64: 13

< J >

J51 10: 1,
15: 20,
16: 18,
22: 21,
24: 7,
28: 15,
31: 12, 51: 7
January 12: 9
JOFFE 3: 10,
7: 7, 54: 11,
54: 14,
54: 18,
54: 21,
56: 1, 56: 4,
65: 11,
66: 1,
66: 15,
67: 10,
68: 4,
68: 12,
68: 21
join 55: 4
joined 62: 9,
65: 16
joint 61: 16
JOZA 2: 5,
5: 1, 5: 2,
34: 23,
36: 11
jump 54: 16
June 5: 15,
5: 19,
21: 16,
29: 3, 30: 2,
69: 9

< K >

keep 62: 18,
65: 7
keeping
56: 16,
62: 22,
66: 17
kind 25: 24,
26: 13,
27: 2,
51: 10, 52: 1
knows 36: 21

< L >

lag 19: 24,
46: 9
laid 67: 11
Lama 23: 1,
24: 11
landlords
36: 16,
37: 16,
44: 24
languages
58: 9, 58: 14
larger 53: 17
largest
10: 17,
13: 19,
23: 16,
25: 2,
29: 23,
30: 18,
31: 21, 33: 8
Last 21: 16,
25: 18,
29: 3, 29: 7,
30: 2,
32: 14,
32: 24,
33: 3, 34: 1,
34: 14,
66: 11
later 39: 21,
40: 15,
46: 21
LAUGHLIN

20: 20,
26: 8,
26: 11,
26: 16,
26: 21,
27: 2, 34: 5,
35: 6, 39: 8,
39: 24,
40: 16,
40: 23,
42: 11,
43: 16,
45: 13,
46: 1,
46: 18,
46: 22,
47: 9,
47: 18,
47: 22,
48: 6,
48: 24,
54: 8,
55: 21,
56: 3,
67: 20,
68: 11,
68: 15
launch 58: 19
launched
59: 9,
59: 15, 62: 4
Law 7: 19,
22: 24,
24: 22,
30: 14,
35: 18,
39: 1, 63: 1
laws 21: 12,
21: 21,
30: 2, 37: 6,
37: 9,
37: 14,
38: 11
Lead 22: 17,
59: 14,
59: 17
lead-based
60: 6

Leah 2: 10,
4: 23, 53: 4
lease 4: 10
leases 4: 11
least 19: 24,
20: 11,
26: 24,
29: 20,
30: 22,
32: 4, 33: 2,
33: 21,
33: 24,
53: 21
leave 50: 21,
51: 10
leaving
31: 24,
32: 7, 50: 19
led 28: 9
left 29: 17,
30: 13,
30: 18,
31: 1, 32: 4,
34: 21
legal 17: 3,
24: 1,
25: 15, 41: 4
legislative
21: 20
less 15: 24,
17: 3,
25: 22,
49: 13,
49: 15,
49: 20,
53: 18,
54: 1, 57: 12
level 13: 24
levels 15: 21
likely 37: 10
limited 6: 3
limits 57: 13,
63: 20
line 20: 5,
26: 17, 36: 3
lines 41: 23
listen 5: 18,
5: 22

Concordance

Litigation

60: 23,

61: 12

Little 34: 6,

34: 24,

35: 4,

46: 13,

52: 12, 66: 4

Lofts 23: 2,

24: 14

Longer 29: 4,

49: 4, 53: 7

Look 14: 1,

17: 10,

36: 2,

64: 22,

69: 10

Looked 44: 8,

44: 10

Looking 12: 7,

12: 23,

51: 3,

55: 22, 64: 4

Lose 19: 5

Loss 33: 23,

51: 7, 51: 8

Losses 28: 20,

31: 22,

33: 17

Lost 33: 18,

36: 15,

42: 23,

43: 9, 53: 9,

62: 17,

65: 6, 65: 21

Lot 18: 21,

20: 8,

35: 15,

37: 1,

38: 12,

43: 17,

48: 5,

49: 13,

49: 18, 68: 2

Lotteries

58: 3

Lottery 58: 2,

58: 17

Low 57: 11,

62: 15,

63: 19,

63: 23

Lower 52: 17,

63: 5

Lucy 3: 10,

7: 7, 54: 21

< M >

main 19: 8

maintain

59: 2, 59: 4,

59: 13,

62: 19, 65: 7

maintaining

56: 15

maintenance

60: 15, 61: 7

major 8: 19

majority

35: 16,

53: 12,

57: 10

makers 64: 11

Manager 2: 20

Manhattan

11: 8, 12: 1,

13: 15,

13: 19,

17: 12,

18: 1,

23: 19,

25: 3,

29: 11,

30: 7, 32: 8,

57: 7

map 12: 19

MARC 70: 7,

70: 17

March 10: 7

market 21: 11,

26: 12,

26: 15,

27: 6,

27: 10,

27: 12,

27: 13,

27: 22,

40: 13,

40: 19,

41: 1, 41: 20

marketed

27: 15,

57: 23

marketing

59: 1

massive 17: 14

match 20: 9

Mayor 62: 6

MC 20: 20,

26: 8,

26: 11,

26: 16,

26: 21,

27: 2, 34: 5,

35: 6, 39: 8,

39: 24,

40: 16,

40: 23,

42: 11,

43: 16,

45: 13,

46: 1,

46: 18,

46: 22,

47: 9,

47: 18,

47: 22,

48: 24,

54: 8,

55: 21,

56: 3,

67: 20,

68: 11,

68: 15

McLaughlin

2: 13

mean 20: 21,

26: 4, 40: 3,

45: 1,

45: 14,

46: 3, 47: 3,

48: 3

meaning 63: 16

meant 50: 21

Meanwhile

33: 7

measured 33: 8

measuring

13: 24

median 24: 1,

25: 14,

25: 20,

26: 2,

27: 16,

52: 14

meet 57: 17,

65: 14,

67: 6,

67: 11,

67: 16

MEETING 1: 6,

4: 7, 4: 8,

5: 11, 5: 18,

5: 22

meetings 4: 9

member 49: 10,

62: 10,

65: 17

members 6: 16,

7: 8, 54: 19,

55: 23, 69: 3

Mental 61: 17

merger 31: 23

mergers 28: 24

merits 50: 4

methodology

43: 18

middle 69: 9

middleish

69: 9

million

35: 11,

42: 1,

42: 19,

48: 1, 60: 22

million.

47: 24

mind 48: 9,

65: 9

minimum 22: 9,

30: 12

Concordance

minor 53:22	53:20,	46:13,	28:1, 45:2,
mission 55:16	62:14,	47:11,	47:20,
misspoke	62:16,	50:18	54:16,
26:22	65:4, 65:5	NYC 3:12,	54:18
Mitchell	needed 59:12	7:1, 59:14	old 52:11
23:1, 24:11	needs 67:13,	nyc.gov/rgb	one 7:13,
moderate	67:16	6:10, 6:18	11:22,
53:22,	net 32:23,	NYCHBS 55:3,	13:21,
62:15,	33:17,	63:2, 64:5,	17:8,
63:23	33:23,	64:7,	17:21,
modified	62:23	64:10,	23:23,
21:13	newer 50:24	64:13	27:4, 29:5,
mold 60:5	newly 9:24,		32:13,
Monday 6:13	14:13,		36:1,
month 9:4,	15:20,	< O >	36:21,
12:13,	22:9,	object 36:24	41:18,
27:19,	22:11,	obligations	45:23,
27:20, 63:7	23:9, 31:4,	59:20	50:8, 51:9,
months 12:7	62:5	Obviously	59:11,
morning 4:3,	Next 5:11,	66:24, 68:6	67:21
7:11, 7:12,	20:19,	occasion	one-third
21:6, 54:19	20:24,	34:17	63:14
mostly 18:22	32:9, 46:7,	Occupancy	ones 26:17
Motion 69:12,	64:13	20:4, 20:9	ongoing 61:24
69:14	no. 48:22	occupied	online 6:9,
move 20:19,	non-regulated	10:15,	58:1
28:4, 54:7,	10:18	10:16,	opportunity
54:9	non-residenti	14:24,	64:18
multi-family	al 31:19	29:3,	ORA 36:22
65:21	none 24:12,	63:12,	order 58:2
multiple	25:8, 29:15	63:15	organizations
60:12	nonprofit	occur 28:7	58:10
municipal	58:7	occurred	original
60:22	Notary 70:8	30:17,	39:9, 42:9
	note 6:3,	33:17	others 22:14
	8:14, 50:10	offers 59:17	otherwise
< N >	noted 12:20	Office 2:20,	59:13
name 70:14	November	15:3,	outrageous
navigate	59:15	48:21, 62:6	37:2,
66:19,	numbers	official 43:5	44:18,
67:13	17:15,	often 22:14,	44:19
nearly 57:23	17:18,	37:12	outstanding
necessarily	19:11,	Okay 18:4,	61:1
19:9, 40:3	38:14,	18:8,	overall 7:20,
necessary	41:6,	18:14,	7:21,
60:7, 61:2	41:11,	20:23,	12:17,
need 37:15,	44:7,	21:5, 26:6,	17:11,
49:20,	45:14,	27:23,	44:18,

Concordance

49: 9, 53: 6
overcharges
 40: 24
overcrowded
 10: 11
Overlapping
 40: 8
oversee 55: 1
overwhelmed
 17: 15
overwhelmingly
 y 63: 23
owe 60: 21
owner 14: 23,
 15: 24,
 42: 12,
 42: 13,
 43: 23,
 44: 3, 46: 4
owner-occupied 14: 21
owners 35: 23,
 39: 14,
 42: 15,
 44: 11,
 45: 7,
 45: 15,
 47: 7, 56: 6,
 56: 14,
 59: 2, 59: 4,
 59: 7,
 59: 11,
 59: 16,
 59: 19,
 59: 22,
 60: 8,
 60: 10,
 60: 24,
 61: 3, 61: 6,
 62: 12,
 62: 17,
 65: 5, 65: 12

< P >
p. m. 5: 17,
 5: 21, 6: 12,
 6: 22

PAGE 3: 3,
 7: 5, 13: 17,
 31: 22
pages 70: 10
paid 63: 9,
 63: 13,
 63: 16
paint 60: 6
pandemic
 8: 18,
 55: 13,
 56: 9, 59: 1,
 64: 16,
 64: 20,
 67: 14,
 67: 24
Part 35: 16,
 35: 18,
 35: 21,
 37: 5, 39: 9,
 42: 24,
 45: 5, 59: 14
participation
 60: 13
particular
 46: 24,
 51: 14,
 67: 24
particularly
 36: 1
partners
 58: 7, 67: 1,
 67: 15, 68: 5
passage
 21: 14,
 29: 1, 30: 2
past 18: 22,
 19: 7, 26: 5,
 30: 14,
 47: 4, 55: 5,
 56: 20
Patti 2: 9,
 5: 5, 44: 5,
 51: 2, 51: 6,
 51: 9
peak 30: 20
people 27: 13,
 27: 16,

38: 15,
 38: 23,
 40: 12,
 41: 13,
 47: 4,
 49: 19,
 49: 22,
 50: 18,
 50: 24,
 52: 17,
 53: 24,
 55: 10,
 58: 3,
 58: 14,
 66: 18, 69: 4
per 57: 14,
 63: 6
percentage
 25: 23,
 27: 5, 42: 13
performs
 60: 18
period 10: 8,
 29: 20,
 50: 12,
 50: 13, 52: 9
Permit 10: 4,
 11: 4,
 12: 22,
 20: 12
Permits 8: 21,
 9: 1, 9: 3,
 11: 2, 11: 7,
 11: 11,
 11: 13,
 11: 14,
 11: 15,
 11: 17,
 11: 19,
 11: 21,
 12: 4, 12: 9,
 12: 12,
 12: 15,
 12: 18,
 12: 19,
 12: 21,
 12: 24,
 13: 2,

13: 11,
 13: 18,
 13: 20,
 16: 3,
 17: 11,
 17: 24,
 19: 21,
 20: 10
permitted
 29: 19,
 30: 15
perspective
 34: 13
petitions
 61: 13
PHFL 22: 24
physical
 28: 8, 38: 1
physically
 38: 2
pick 17: 9
picture 49: 9
pie 10: 14
pilot 62: 3
place 6: 21,
 19: 4, 70: 11
places 22: 14
plan 66: 5,
 67: 3
planned 11: 3
Planning
 20: 3, 64: 17
plans 9: 18,
 9: 19, 15: 5,
 15: 6, 68: 8
play 41: 4
Please 4: 14,
 6: 3, 48: 9
pleased 55: 4
plus 23: 10
point 36: 20,
 38: 9,
 39: 10,
 41: 9,
 41: 14,
 47: 14,
 47: 15,
 48: 14,

Concordance

49: 18,
50: 2, 53: 8,
53: 17
point. 48: 1,
48: 15
points 53: 6
Policy 3: 11,
54: 22,
64: 11
portal 58: 2
portion
21: 23,
42: 23
positive 60: 5
possible
34: 18,
57: 22,
58: 21, 62: 7
Post-war
10: 21
posted 7: 2
potential
68: 8
pre-war 10: 19
preexisting
31: 23
preparing
41: 14
Present 4: 15,
4: 17, 4: 20,
4: 22, 4: 24,
5: 2, 5: 4,
5: 6, 5: 8,
5: 10, 6: 23,
21: 7
presentation
7: 6, 7: 8,
20: 24, 21: 2
presentations
7: 4
presented
66: 21
presenting
7: 10
Preservation
3: 12, 9: 12,
54: 23,
57: 1, 59: 6,

65: 13,
66: 13, 67: 8
preserve 67: 2
preserved
9: 10
preserving
56: 13,
56: 22,
57: 18
presumed 60: 6
pretty 35: 7,
43: 22
previous
19: 21,
45: 21
previously
31: 6
prior 6: 15,
9: 5, 9: 8,
9: 13, 10: 8,
11: 6,
12: 13,
13: 16,
14: 7,
23: 16,
24: 4, 24: 8,
24: 15,
24: 19,
24: 24,
25: 13,
25: 16,
29: 4, 29: 9,
30: 5, 31: 7,
31: 10,
31: 14,
31: 17,
31: 19,
32: 2, 32: 6
priorities
56: 17
priority
55: 15,
59: 3,
66: 18,
66: 22
Private
10: 17,
22: 24,

24: 22
pro 37: 13
probably
27: 19,
43: 8, 43: 9,
44: 11,
44: 14
proceedings
69: 21
process 19: 7,
20: 1, 58: 8,
58: 19,
58: 21, 59: 1
produces 7: 23
professional
28: 19
Program 19: 4,
22: 20,
22: 22,
23: 15,
24: 7, 33: 5,
52: 12,
58: 5,
59: 10,
60: 9,
60: 14, 62: 4
programming
64: 19
programs
8: 11,
22: 24,
23: 8,
23: 10,
24: 21,
25: 2,
32: 16,
64: 3,
65: 10,
65: 13,
65: 14, 67: 2
projects
9: 12,
57: 24,
58: 24
properly
45: 8, 45: 9
properties
45: 21

property
22: 21,
59: 16
proportion
15: 10
proposed
5: 13, 6: 1
Protect
37: 15, 62: 6
Protecting
66: 17,
66: 24
Protection
21: 15,
29: 2, 37: 6
protections
56: 16,
62: 21
protects 62: 8
provide 37: 6,
40: 18,
62: 16,
64: 14
provided
41: 16,
41: 17
provides
45: 14,
59: 10, 64: 7
providing
56: 5
Public 1: 6,
4: 9, 5: 12,
5: 16, 5: 17,
5: 20, 5: 21,
6: 1, 7: 3,
64: 10,
69: 9, 70: 8
published
8: 14
purpose 37: 6,
37: 8,
38: 11,
38: 24
put 19: 4,
25: 21,
34: 12
putting 50: 15

Concordance

< Q >

quality

56: 15,
59: 3, 59: 5,
59: 7

quantify 43: 9

quarter 8: 24,

11: 19,
11: 21,
12: 5, 12: 8,
16: 7,
17: 19,
17: 23

Queens 11: 15,

12: 5,
13: 23,
14: 16,
14: 17,
17: 14,
17: 23,
23: 21,
25: 8,
29: 13,
30: 9,
32: 10, 57: 8

question

17: 9,
19: 19,
25: 18,
34: 16,
36: 12,
39: 3, 39: 9,
39: 11,
41: 23,
45: 19,
51: 21,
53: 2, 65: 3,
66: 3,
66: 16,
67: 21

questions

17: 6,
18: 12,
18: 17,
19: 18,
20: 15,

20: 21,
28: 2, 34: 4,
34: 7,
40: 17,
40: 20,
64: 24,
65: 24,
67: 19,
68: 17

quick 18: 17,

19: 19,
45: 19

quickly 57: 22

quid 37: 13

quo 37: 13

quoted 53: 13

< R >

rabbit 53: 16

rampant 37: 7,

38: 10,
38: 22

range 27: 18,

65: 12

ranges 27: 14

rate 10: 12,

17: 2,
27: 22,
28: 13,
62: 24,
63: 3, 63: 7,
63: 10

rates 7: 21,

35: 3, 63: 6

rather 22: 6

ready 20: 9,

68: 9

really 17: 14,

37: 22,
48: 20, 56: 4

reason 37: 18,

42: 16, 48: 8

reasons

20: 10,
31: 2,
45: 24,
65: 15

recalcitrant

61: 3

received 13: 2

receiving

10: 1,
12: 24,
14: 13,
15: 20,
24: 3, 50: 13

Recently 9: 2,

12: 11,
16: 9,
21: 14,
43: 1, 59: 9,
64: 6

recheck 39: 23

reconvene

69: 8

recorded 22: 7

recovers

56: 11

recovery

55: 14,
64: 4, 64: 17

reduces 15: 1

referenced

64: 6, 65: 18

referred

61: 12

referring

40: 2, 45: 11

reflect 8: 17,

19: 21

reflection

50: 4

Reform 37: 9,

37: 14,

38: 11,

39: 1, 62: 11

reforms 49: 17

regard 64: 9

regarding

56: 20

register 6: 9,

19: 6,
39: 14,
46: 4, 46: 5,
46: 23

registered

6: 6, 22: 7,
24: 2,
25: 14,
25: 15,
30: 23,
36: 22,
39: 6, 40: 5,
42: 19,
42: 22,
43: 2, 43: 3,
43: 6, 43: 11

registering

18: 24,
42: 15

Registration

6: 4, 6: 8,
43: 24,
44: 4, 45: 23

registrations

45: 15,
46: 10

regulated

10: 22,
21: 12,
21: 23,
22: 9,
22: 13,
42: 6,
48: 17,
49: 11

regulation

21: 10,
22: 13,
28: 6, 29: 8

regulatory

21: 22, 22: 1

rehabilitated

16: 18,
22: 12

rehabilitation

n 8: 10,
28: 17,
31: 16

related 61: 7

released

12: 11

reliable

Concordance

43: 14,	63: 9,	32: 12, 33: 5	47: 1
47: 14,	63: 12,	request 47: 5	result 33: 4,
48: 13	63: 15	requested	56: 7, 60: 17
relief 56: 5	renters 62: 15	56: 19	resulted
rely 68: 1	renting 63: 6	requests 26: 5	29: 7, 31: 9,
relying 44: 3	rents 30: 16,	required	31: 13,
remain 23: 11,	36: 2, 36: 6	17: 3,	31: 24
50: 16,	repair 60: 9,	35: 23,	resulting
55: 18,	60: 16	39: 14,	33: 22
56: 17,	repairs	44: 15,	results
57: 17,	59: 12, 60: 8	47: 7, 47: 11	22: 14,
67: 5,	replying 44: 3	requirement	32: 23
67: 10,	Report 6: 24,	19: 3	revamped
67: 14	7: 10, 7: 23,	requirements	58: 16
remains 66: 18	8: 15, 8: 17,	28: 7	reveals 42: 4
remediation	8: 20,	requires 7: 19	revenue 65: 6,
59: 17	20: 19,	Research	65: 22
remember 26: 8	21: 9, 22: 2,	2: 16, 2: 18,	revenues
remind 55: 22	33: 15,	3: 5, 3: 8,	62: 18
removal 28: 10	34: 10,	7: 4, 7: 22,	review 6: 16
removed 29: 8,	36: 17,	55: 2	RGB 6: 19,
29: 21,	38: 15,	researchers	7: 6, 33: 14,
31: 9,	39: 12,	64: 11	33: 20
31: 13,	41: 19,	residential	rising 11: 8,
31: 15,	50: 7, 54: 4	8: 1, 9: 11,	17: 1
32: 13,	reported	9: 17,	risk 62: 2
32: 20,	12: 23,	12: 15,	role 6: 1
33: 2,	38: 17,	15: 7,	roll 4: 14
33: 22,	41: 8,	15: 16,	rolls 48: 3
37: 21, 42: 5	42: 12,	16: 13, 28: 8	ROSE 4: 17,
Renewal 4: 10,	42: 24, 44: 4	residents	10: 5, 10: 6,
61: 19	Reporter 70: 8	64: 8, 64: 15	11: 7, 11: 9,
renewed 4: 12	reporting	resources	11: 13,
renovations	38: 13,	59: 16,	11: 15,
45: 8	41: 10,	62: 11,	11: 17,
rental 10: 11,	41: 18	65: 19	12: 21,
14: 24,	reports 7: 2,	respond 4: 15,	14: 9,
15: 2,	7: 7, 36: 15,	38: 7	14: 17,
15: 23,	41: 7,	response	51: 16,
19: 8,	41: 14,	59: 1, 64: 20	51: 20,
24: 11,	47: 4, 49: 7	response.	52: 13,
62: 18,	represent	4: 19,	52: 18,
62: 23,	15: 10,	18: 13,	52: 22,
63: 14, 65: 6	22: 4, 22: 8,	20: 16,	53: 1, 69: 16
rentals	38: 19,	54: 5,	Round 60: 19
10: 18, 19: 2	38: 23,	68: 18, 69: 6	RUSSO 70: 7,
renter 10: 16,	45: 6, 47: 11	rest 27: 21	70: 17
62: 21,	representing	restriction	

Concordance

< S >

safe 56: 15,
59: 3, 59: 4
safety 55: 15,
59: 7, 66: 21
saw 11: 10,
14: 18,
18: 22,
37: 17,
50: 1, 57: 11
saying 27: 10,
44: 21,
45: 3, 51: 10
says 42: 18
scenes 38: 22
schedule
57: 16, 67: 4
SCHWARTZ 2: 6,
5: 3, 5: 4,
19: 19,
20: 14,
26: 23,
66: 2, 67: 7,
67: 17,
69: 14
science 20: 3
Scott 5: 7
screen 7: 14,
7: 15, 21: 1
Second 7: 14,
17: 22,
53: 11,
69: 15,
69: 16
secondly
37: 23, 38: 4
Section 22: 19
secure 55: 16
seeing 19: 9,
66: 7, 69: 10
seeks 61: 2
selected
60: 19
self 38: 13,
41: 8,
41: 10,
41: 18,

42: 12
sell 45: 21
sense 44: 6,
56: 8
sent 55: 23
separate
58: 13
September
4: 13
series 4: 9
seriousness
60: 15
serve 58: 14,
64: 15
served 64: 2
serves 63: 23
services
58: 13
serving 58: 11
set 26: 23,
52: 20,
70: 14
seven 14: 3
severely
63: 15
share 7: 14,
10: 17, 21: 1
Sheila 4: 18
shift 48: 3,
66: 11,
66: 12
shortage 63: 4
shorter 53: 7
Shorthand
70: 7
shouldn't
37: 18
shout out
68: 13
shown 15: 22,
62: 23
shows 9: 3,
12: 12,
12: 19,
15: 19,
29: 16,
30: 12,
32: 15,

33: 12
sign 6: 2
significant
21: 23,
23: 8,
62: 18,
65: 6, 65: 21
similar 26: 5
simple 35: 7
simply 40: 4,
43: 17,
43: 19, 52: 6
single-family
13: 4
size 12: 23,
13: 22,
20: 12
slide 21: 3,
25: 18, 51: 4
slides 7: 3
slightly 17: 1
slots 6: 4
small 37: 16,
44: 11, 56: 6
someone 45: 22
Sometimes
20: 7,
27: 13,
34: 7, 59: 18
soon 58: 24,
69: 20
Sorry 26: 21,
26: 22,
37: 3,
51: 18,
55: 19,
56: 1, 67: 22
sort 37: 13,
39: 4
source 33: 8
SPEAKER 3: 3
SPEAKERS 3: 2
speaking
54: 13
special 8: 14,
34: 8,
35: 22,
36: 10

specialize
58: 10
specific
50: 12
specifically
64: 9, 65: 19
speculate
46: 2, 47: 24
speed 58: 21
sponsored 9: 9
SRO 10: 4
SS 70: 3
Stability
21: 15,
29: 2, 64: 21
Stabilization
7: 19, 17: 4,
22: 15,
23: 5, 28: 5,
30: 18,
31: 1,
31: 10,
32: 5, 32: 8,
32: 14,
32: 21,
34: 10,
34: 14,
35: 9,
35: 14,
35: 21,
39: 5, 48: 4,
48: 7,
50: 19,
50: 21,
52: 10,
52: 21,
65: 20
staff 6: 23,
7: 4, 7: 22,
67: 1
stakeholders
64: 12
standards
62: 20, 65: 8
start 8: 13,
18: 10,
34: 20
started

Concordance

35: 10, 48: 4
starting 6: 22
State 22: 7,
 30: 14,
 38: 10,
 61: 18,
 62: 24,
 63: 1, 70: 2,
 70: 9
statement
 37: 3,
 44: 18,
 44: 20
Staten 11: 17,
 11: 24,
 13: 20,
 18: 5,
 23: 23,
 25: 9,
 29: 15,
 30: 11,
 32: 12, 57: 9
statewide
 33: 21,
 33: 22
status 15: 1,
 21: 22,
 22: 1,
 24: 15,
 28: 19, 31: 3
statutory
 28: 7
stay 49: 24,
 52: 8
staying 67: 9
steam 68: 5
Stenotype
 70: 8
sticks 48: 9
stock 7: 1,
 9: 11,
 10: 16,
 21: 8,
 21: 24,
 22: 3, 22: 6,
 22: 14,
 23: 14,
 24: 7,

24: 10,
 24: 20,
 25: 12,
 28: 21,
 29: 18,
 29: 24,
 30: 13,
 31: 22,
 32: 1,
 32: 19,
 32: 24,
 33: 4, 33: 9,
 33: 21,
 33: 22,
 42: 6,
 63: 22, 64: 8
stocks 64: 15
STONE 2: 9,
 5: 5, 5: 6,
 27: 3,
 36: 24,
 44: 9,
 44: 19,
 45: 2, 50: 8,
 51: 12,
 52: 3,
 52: 15,
 52: 19,
 52: 24
Strengthening
 56: 16,
 62: 21
structures
 13: 7
struggling
 59: 12,
 65: 14
study 67: 24
subdivisions
 8: 7
submit 6: 14,
 6: 17
submitted
 36: 13
subset 48: 18
Substantial
 28: 17,
 31: 16

substantially
 21: 13,
 22: 12, 66: 7
subtracted
 22: 5
subtractions
 28: 4,
 29: 23,
 32: 4,
 32: 16,
 33: 9,
 33: 11, 51: 5
suffering
 56: 6
summary 51: 4
summer 58: 19
summing
 25: 10,
 32: 3, 33: 19
Superville
 2: 19
Supplier 6: 24
Supply 7: 10,
 7: 20, 7: 23,
 8: 1, 8: 18,
 8: 20,
 14: 23,
 15: 2,
 20: 22,
 51: 11
support
 59: 17,
 62: 12,
 62: 17,
 65: 4, 65: 5,
 65: 12
Supporting
 56: 14, 59: 2
supposed
 44: 12
Survey 8: 4,
 43: 20,
 55: 3, 68: 6
suspected
 15: 10
switched 48: 7
system 22: 1,
 50: 1,

51: 13,
 58: 16
< T >
table 32: 15,
 51: 4
talked 45: 20
tally 52: 21
tandem 56: 23
target 65: 20
Taskforce
 61: 16
Tax 16: 16,
 16: 18,
 18: 19,
 19: 5,
 22: 16,
 22: 19,
 22: 21,
 23: 7, 24: 3,
 24: 21,
 25: 1, 33: 5,
 50: 14,
 50: 17,
 52: 7, 52: 8,
 59: 6, 65: 13
team 55: 2
technical
 55: 20,
 59: 10
telephone
 5: 18, 5: 23
ten 66: 12
Tenant 21: 15,
 29: 2,
 36: 13,
 38: 17,
 61: 5, 61: 15
Tenants 31: 5,
 38: 19,
 40: 13,
 41: 5,
 41: 19,
 44: 13,
 45: 6,
 50: 12,
 55: 19,

Concordance

<p>56: 5, 56: 17, 59: 5, 61: 14, 62: 6, 62: 8, 62: 12, 62: 22, 66: 17 tend 26: 11 term 49: 4, 53: 7 terms 17: 14, 18: 6, 66: 8, 67: 8 territory 55: 17 testimony 55: 23, 65: 4, 65: 18 third 63: 13 thorough 43: 22 thousands 49: 20 three 13: 6, 20: 11, 57: 13, 58: 10, 63: 21, 64: 6 Three-quarter s 14: 15 threshold 17: 3 throughout 48: 14 Thursday 5: 19 tick 34: 20 timing 68: 3 Today 6: 23, 49: 15, 54: 13, 55: 10 tool 64: 15 tools 65: 12 top 55: 15, 56: 17, 59: 3, 66: 18,</p>	<p>66: 22 topics 69: 4 total 9: 12, 10: 9, 13: 1, 13: 12, 15: 6, 23: 13, 24: 23, 31: 6, 31: 9, 31: 13, 32: 15, 33: 10, 33: 13, 34: 15 totals 22: 4 touched 55: 9 tough 42: 11 toward 63: 14, 64: 4 track 34: 11 tragedy 55: 8 tranche 42: 7 transcription 70: 12 translate 66: 8 transparency 58: 18 treat 44: 13 tremendous 45: 4 trends 7: 24 true 70: 11 trust 43: 14 try 41: 23, 43: 18, 43: 20, 44: 1 trying 50: 3 turnover 35: 15 Two 5: 12, 14: 15, 17: 16, 32: 22, 33: 16, 37: 24, 41: 19, 44: 7,</p>	<p>46: 13, 53: 5 two-family 13: 5, 13: 21 two-third 33: 5 two-thirds 10: 15, 12: 8 type 29: 5, 29: 21, 36: 5 types 43: 24, 52: 1 typical 63: 9 typically 23: 11, 26: 4 < U > ultimately 53: 23 uncharted 55: 17 underscore 37: 22 understand 44: 15, 49: 12, 51: 6, 53: 21 understanding 51: 1, 64: 16 understood 44: 11 unforeseen 55: 18 unique 66: 20 Unit 20: 5, 21: 22, 22: 5, 35: 1, 35: 7, 35: 19, 35: 20, 36: 2, 36: 3, 36: 5, 39: 12, 39: 15, 40: 3, 43: 19, 61: 6, 61: 11 unknown 42: 6,</p>	<p>42: 7 unprecedented 55: 7, 68: 7 Until 47: 8, 47: 10, 48: 21 update 22: 2, 34: 17, 46: 17, 64: 19, 68: 3 updated 46: 7 urgent 48: 23, 49: 3 uses 10: 5 using 45: 3, 62: 1 utilities 60: 8 < V > vacancies 35: 3 Vacancy 7: 21, 8: 4, 10: 12, 17: 2, 28: 13, 30: 1, 30: 4, 30: 19, 30: 24, 33: 7, 47: 7, 49: 18, 53: 15, 55: 3, 62: 23, 63: 3, 63: 5, 63: 7 vacant 30: 15, 35: 8, 35: 13, 35: 20 vacating 31: 5 valuable 64: 14 various 22: 7, 35: 2 versus 43: 5, 43: 11,</p>
--	--	---	---

Concordance

66:13, 67:8
via 5:18,
5:22
video 6:15
**videoconferen
ce** 70:12
view 5:17,
5:21
violation
60:16
violations
10:6, 10:9,
16:22,
59:22,
60:3, 60:4,
60:5,
60:21,
61:1, 61:23
VIRTUAL 1:5,
4:7, 5:12,
5:16, 5:20,
6:1, 6:7
virtually
13:20
visit 59:21
VOICES 7:17
voluntarily
36:17
vote 6:21

< W >
WALSH 5:7,
5:8, 45:18,
46:16,
46:20
wanted 34:6,
36:18,
55:22
watching
36:14
water 60:1,
60:2
ways 21:17,
35:23, 36:8
website 6:10,
6:18, 7:2
Wednesday

5:15
welcome 4:6,
54:11,
55:24
whatever
42:5,
42:16,
44:12
WHEREOF 70:13
Whereupon
69:21
wherever
58:21
whether 38:1,
41:3, 53:6
whole 13:15
will 4:14,
5:11, 5:13,
5:16, 5:20,
6:6, 6:8,
6:21, 6:23,
7:8, 7:9,
7:10, 8:17,
38:10,
41:19,
46:6,
53:24,
58:16,
58:17,
58:19,
58:24,
64:13,
67:6, 69:8,
69:12
within 22:1,
49:21,
64:2, 70:8
WITNESS 70:13
Wohoo 68:15
wondering
47:6
work 35:4,
55:5,
56:11,
56:20,
59:6,
60:17,
66:24,

67:15,
68:24
working
56:23,
57:3,
58:20,
68:4, 68:7
works 62:5,
65:10
written 6:15

< Y >
year-to-year
7:24
years 14:4,
14:15,
18:22,
19:7,
19:24,
20:11,
21:12,
22:10,
30:14,
30:17,
33:16,
34:1,
45:21,
46:17,
46:20,
64:6, 66:12
York 1:2,
4:5, 4:11,
8:1, 10:15,
14:20,
21:8,
21:11,
22:4,
33:23,
53:14,
54:22,
55:3,
55:12,
56:23,
61:18,
62:23,
64:1, 70:2,
70:4, 70:9

Yorkers 55:9,
55:15,
57:21,
58:8,
58:23,
63:24,
66:21,
67:1, 67:16
Youtube 5:18,
5:22

< Z >
Zoom 1:5,
5:16, 5:20,
70:12